

PUBLIC DISCLOSURE COPY - STATE REGISTRATION NO. 103765

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public.

Open to Public Inspection

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

► Go to www.irs.gov/Form990 for instructions and the latest information.

| A F | or the | \pm 2020 calendar year, or tax year beginning $$ JUL $1,$ 202 | 20 and en | ding J | UN 30, 2021 | | | | | | | |
|---------------|------------------------|--|--------------------|-----------------------------|----------------------------------|--------------------------------|--|--|--|--|--|--|
| B (| Check if opplicable | C Name of organization | | | D Employer identif | ication number | | | | | | |
| | Addres | PLAYWORKS EDUCATION ENERGIZED | | | | | | | | | | |
| F | Name change | | 94-3251867 | | | | | | | | | |
| F | Initial return | itial | | | | | | | | | | |
| | Final return/ | 1423 BROADWAY PMB 161 | | | | | | | | | | |
| | termin- ated | City or town, state or province, country, and ZIP or foreign pos | stal code | | G Gross receipts \$ 17,419,474. | | | | | | | |
| | Ameno return | OAKLAND, CA 94012 | | H(a) Is this a group return | | | | | | | | |
| | Application | F Name and address of principal officer: EDIZABETH CC | JSHING | | for subordinates? Yes X No | | | | | | | |
| | pendin | SAME AS C ABOVE | | | H(b) Are all subordinates | included? Yes No | | | | | | |
| | | empt status: $X = 501(c)(3) = 501(c)()$ (insert no.) | 4947(a)(1) or | 527 | | a list. See instructions | | | | | | |
| | | e: WWW.PLAYWORKS.ORG | . | | H(c) Group exempti | | | | | | | |
| | | organization, | Other > | L Year o | of formation: 1996 | M State of legal domicile; CA | | | | | | |
| P | art I | Summary | . MO TWE | T O T T I | MIID 11031 MI | 7.310 | | | | | | |
| e | 1 , | Briefly describe the organization's mission or most significant activit WELL-BEING OF CHILDREN BY INCREASI | | | | | | | | | | |
| au | _ : | | | | | | | | | | | |
| Governance | 3 | Check this box (if the organization discontinued its operat Number of voting members of the governing body (Part VI, line 1a) | • | | 1 - | 1 | | | | | | |
| 6 G | 4 | Number of voting members of the governing body (Fart VI, line 1a) Number of independent voting members of the governing body (Par | | | | | | | | | | |
| ფ | 1 - | Total number of individuals employed in calendar year 2020 (Part V, | | | | | | | | | | |
| ij | | Total number of volunteers (estimate if necessary) | | | | | | | | | | |
| Activities & | | Total unrelated business revenue from Part VIII, column (C), line 12 | | | | 0. | | | | | | |
| ⋖ | | Net unrelated business taxable income from Form 990-T, Part I, line | | | | 0. | | | | | | |
| | | | | | Prior Year | Current Year | | | | | | |
| Ð | 8 | Contributions and grants (Part VIII, line 1h) | | | 15,263,418. | | | | | | | |
| aun | 9 | Program service revenue (Part VIII, line 2g) | | | 16,648,931. | | | | | | | |
| Revenue | 10 | Investment income (Part VIII, column (A), lines 3, 4, and 7d) | | | 259. | | | | | | | |
| <u> </u> | 11 | Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e | ∋) | | 551,533. | | | | | | | |
| | | Total revenue - add lines 8 through 11 (must equal Part VIII, column | | | 32,464,141. | | | | | | | |
| | l | Grants and similar amounts paid (Part IX, column (A), lines 1-3) | | | 0. | | | | | | | |
| | 1 | | | | 0. | | | | | | | |
| es | 15 | Salaries, other compensation, employee benefits (Part IX, column (A | | | 26,052,888. 71,704. | | | | | | | |
| Expenses | 16a | Professional fundraising fees (Part IX, column (A), line 11e) | L,716,906 | ···· | /1,/04. | 30,300. | | | | | | |
| Ä | 17 D | Total fundraising expenses (Part IX, column (D), line 25) Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) | | | 8,715,919. | 2,963,854. | | | | | | |
| | '' | Total expenses. Add lines 13-17 (must equal Part IX, column (A), line | | | 34,840,511. | | | | | | | |
| | 1 | Revenue less expenses. Subtract line 18 from line 12 | , 20) | | -2,376,370 . | 1,643,950. | | | | | | |
| - Se | | Tovondo 1666 expenses. Cabitaes into 16 from into 12 | | | inning of Current Year | | | | | | | |
| ets | 20 | Total assets (Part X, line 16) | | | 12,094,929. | | | | | | | |
| ASS | 21 | Total liabilities (Part X, line 26) | | | 7,887,427. | | | | | | | |
| Net Assets or | 22 | Net assets or fund balances. Subtract line 21 from line 20 | | | 4,207,502. | 5,851,452. | | | | | | |
| Pa | art II | Signature Block | | | | | | | | | | |
| | • | lties of perjury, I declare that I have examined this return, including accompa | | | • | ny knowledge and belief, it is | | | | | | |
| true | , correc | t, and complete. Declaration of preparer (other than officer) is based on all in | formation of which | n preparer h | has any knowledge. | | | | | | | |
| | | Signature of officer | | | l Date | | | | | | | |
| Sig | | , | | | Date | | | | | | | |
| Her | е | ELIZABETH CUSHING, CEO Type or print name and title | | | | | | | | | | |
| | | Print/Type preparer's name Preparer's signatu | Iro. | I D | ate Check | PTIN | | | | | | |
| Paid | | MICHAEL LUMSDEN MICHAEL I | | | 2/14/21 if self-emplo | | | | | | | |
| | arer | Firm's name MOSS ADAMS LLP | | | | 91-0189318 | | | | | | |
| | Only | Firm's address 101 2ND STREET, SUITE 900 | THIN O LIN | | | | | | | | | |
| | • | SAN FRANCISCO, CA 94105 | Phone no. 41 | L5-677-8211 | | | | | | | | |
| May | the IF | RS discuss this return with the preparer shown above? See instruction | nne | | | X Yes No | | | | | | |

| rai | Statement of Frogram dervice Accomplishments | ₹ |
|-----|--|---|
| | Check if Schedule O contains a response or note to any line in this Part III | X |
| 1 | Briefly describe the organization's mission: | |
| | TO IMPROVE THE HEALTH AND WELL-BEING OF CHILDREN BY INCREASING | |
| | OPPORTUNITIES FOR PHYSICAL ACTIVITY AND SAFE, HEALTHY PLAY. | |
| | | |
| | Did the control of th | |
| 2 | Did the organization undertake any significant program services during the year which were not listed on the | ਯਾ |
| | prior Form 990 or 990-EZ? | ∆_ No |
| _ | If "Yes," describe these new services on Schedule O. Did the organization cease conducting, or make significant changes in how it conducts, any program services? Yes | ▽ |
| 3 | · / /1 · · · · · · · · · · · · · · · · · | ∆_ No |
| | If "Yes," describe these changes on Schedule O. | |
| 4 | Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. | |
| | Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and | |
| 4- | revenue, if any, for each program service reported. (Code:) (Expenses \$9,873,985 . including grants of \$0 . (Revenue \$4,271,15) | 5.8 \ |
| 4a | (Code:) (Expenses \$9,873,985 · including grants of \$0 ·) (Revenue \$4,271,19 PLAYWORKS PROVIDED FULL-TIME, ONSITE COACHES AND SITE-COORDINATORS IN | <u>, , , , , , , , , , , , , , , , , , , </u> |
| | 124 LOW-INCOME AND URBAN SCHOOLS IN 12 REGIONS ACROSS THE COUNTRY. | |
| | 124 HOW INCOME AND ORDAN DEMOCED IN 12 REGIOND ACROSS IN COUNTY! | |
| | PLAYWORKS PROVIDED PHYSICAL ACTIVITY OPPORTUNITIES THROUGH PLAY BEFORE | ₹ |
| | DURING, AND AFTER SCHOOL. | |
| | BORLING / IMB III I III BOROOD! | |
| | AT EACH SCHOOL, PLAYWORKS' COACHES AND SITE COORDINATORS: (I) CREATE A | 4 |
| | SAFE, ACTIVE, AND INCLUSIVE ENVIRONMENT BY COORDINATING A VARIETY OF | |
| | PLAYGROUND GAMES DURING RECESS AND LUNCH; (II) WORK WITH INDIVIDUAL | |
| | CLASSES AND WITH CLASSROOM TEACHERS TO INTRODUCE GAMES AND PHYSICAL | |
| | ACTIVITY INTO THE SCHOOL CURRICULUM; (III) DEVELOP AND COORDINATE AFTE | ΞR |
| | SCHOOL PHYSICAL ACTIVITY PROGRAMS; (IV) COORDINATE INTERSCHOLASTIC | |
| 4b | (Code:) (Expenses \$ 2,671,926 • including grants of \$ 0 •) (Revenue \$ 2,590,7" | 77.) |
| | PLAYWORKS PROVIDED GROUP TRAINING AND TECHNICAL ASSISTANCE TO SCHOOLS | ′ |
| | AND ORGANIZATIONS THAT SERVE YOUTH THROUGH THE PLAYWORKS PRO SERVICE | |
| | OFFERING. THE PROGRAM TRAINED ADULTS FROM NEARLY 319 SCHOOLS AND | |
| | COMMUNITY-BASED ORGANIZATIONS. | |
| | | |
| | TO COMPLEMENT THE SCHOOL-BASED PROGRAM AND FURTHER, THE ORGANIZATION'S | |
| | MISSION, PLAYWORKS PRO PROVIDES CUSTOMIZED STAFF TRAININGS TO SCHOOLS | , |
| | AFTER SCHOOL PROGRAMS, SUMMER CAMPS, RECREATION CENTERS, AND VARIOUS | |
| | OTHER YOUTH SERVICE ORGANIZATIONS. | |
| | | |
| | | |
| | | |
| 4c | (Code:) (Expenses \$ including grants of \$) (Revenue \$ |) |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| 4d | Other program services (Describe on Schedule O.) | |
| Tu | (Expenses \$ including grants of \$) (Revenue \$) | |
| 4e | Total program service expenses 12,545,911. | |
| -10 | Total program service expenses P 12751575121 | |

Part IV Checklist of Required Schedules

| | | | Yes | No |
|-----|--|--------|-----|---------------|
| 1 | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? | | | |
| | If "Yes," complete Schedule A | 1 | X | |
| 2 | Is the organization required to complete Schedule B, Schedule of Contributors? | 2 | Х | |
| 3 | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for | | | |
| | public office? If "Yes," complete Schedule C, Part I | 3 | | x |
| 4 | Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect | | | |
| - | during the tax year? If "Yes," complete Schedule C, Part II | 4 | | х |
| 5 | Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or | | | |
| • | similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III | 5 | | x |
| 6 | Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to | Ť | | |
| U | provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I | 6 | | x |
| 7 | Did the organization receive or hold a conservation easement, including easements to preserve open space, | | | |
| ′ | | 7 | | x |
| _ | the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II | | | |
| 8 | Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete | | | ₩ |
| | Schedule D, Part III | 8 | | X |
| 9 | Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for | | | |
| | amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? | | | ,, |
| | If "Yes," complete Schedule D, Part IV | 9 | | X |
| 10 | Did the organization, directly or through a related organization, hold assets in donor-restricted endowments | | | |
| | or in quasi endowments? If "Yes," complete Schedule D, Part V | 10 | | X |
| 11 | If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X | | | |
| | as applicable. | | | |
| а | Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, | | | |
| | Part VI | 11a | X | |
| b | Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total | | | |
| | assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII | 11b | | X |
| С | Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total | | | |
| | assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII | 11c | | Х |
| d | Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in | | | |
| | Part X, line 16? If "Yes," complete Schedule D, Part IX | 11d | | X |
| е | Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X | 11e | Х | |
| f | Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses | | | |
| | the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X | 11f | X | |
| 12a | Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete | | | |
| | Schedule D, Parts XI and XII | 12a | Х | |
| b | Was the organization included in consolidated, independent audited financial statements for the tax year? | | | |
| - | If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional | 12b | | x |
| 13 | Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E | 13 | | X |
| 14a | Did the organization maintain an office, employees, or agents outside of the United States? | 14a | | Х |
| b | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, | u | | - |
| D | investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 | | | |
| | | 14b | | x |
| 15 | or more? If "Yes," complete Schedule F, Parts I and IV Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any | 175 | | |
| 13 | | 15 | | x |
| 46 | foreign organization? If "Yes," complete Schedule F, Parts II and IV Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to | 15 | | 122 |
| 16 | | 46 | | x |
| 47 | or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV | 16 | | |
| 17 | Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, | | v | |
| 40 | column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I | 17 | Х | |
| 18 | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines | ا مر ا | v | |
| | 1c and 8a? If "Yes," complete Schedule G, Part II | 18 | X | |
| 19 | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," | | | ,, |
| | complete Schedule G, Part III | 19 | | X |
| 20a | Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H | 20a | | X |
| b | If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? | 20b | | |
| 21 | Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or | | | |
| | domestic government on Part IX, column (A), line 1? If "Yes." complete Schedule I, Parts I and II | 21 | | X |

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| Form | 990 (2020) PLAYWORKS EDUCATION ENERGIZED 9 | <u>4-3251867</u> | Р | _{age} 4 |
|------|---|------------------|-----|------------------|
| Pai | TIV Checklist of Required Schedules (continued) | | 1 | Τ |
| 00 | | | Yes | No |
| 22 | Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on | 22 | | X |
| 23 | Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's cui | | | ** |
| 20 | and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete | Tent | | |
| | Schedule J | 23 | Х | |
| 24a | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as | | | |
| | last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete | | | |
| | Schedule K. If "No," go to line 25a | | | X |
| b | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? | | | |
| | Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defeat | | | |
| | any tax-exempt bonds? | 24c | | |
| d | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? | 24d | | |
| 25a | Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit | | | |
| | transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I | 25a | | X |
| b | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, a | | | |
| | that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," comple | ete | | l |
| | Schedule L, Part I | 25b | | X |
| 26 | Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current | | | |
| | or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% | | | ,, |
| | controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II | | | X |
| 27 | Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key emplo | • | | |
| | creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% co | | | _v |
| 00 | entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Pa | rt III 27 | | X |
| 28 | Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV | | | |
| _ | instructions, for applicable filing thresholds, conditions, and exceptions): | | | |
| а | A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? f | 28a | | X |
| h | "Yes," complete Schedule L, Part IV | | | X |
| | A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? <i>If</i> | 200 | | ^ |
| · | "Yes," complete Schedule L, Part IV | 28c | | x |
| 29 | Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M | | | X |
| 30 | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservatio | | | |
| | contributions? If "Yes," complete Schedule M | 30 | | x |
| 31 | Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I | | | Х |
| 32 | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If</i> "Yes," <i>complete</i> | | | |
| | Schedule N, Part II | 32 | | X |
| 33 | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations | | | |
| | sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I | 33 | | X |
| 34 | Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and | | | |
| | Part V, line 1 | 34 | | X |
| | Did the organization have a controlled entity within the meaning of section 512(b)(13)? | | | X |
| b | If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled en | | | |
| | within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 | | | <u> </u> |
| 36 | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization | nization? | | l |
| | If "Yes," complete Schedule R, Part V, line 2 | 36 | | X |
| 37 | Did the organization conduct more than 5% of its activities through an entity that is not a related organization | | | ١,, |
| | and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI | 37 | - | X |
| 38 | Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? | | - V | |
| Pai | Note: All Form 990 filers are required to complete Schedule O † V Statements Regarding Other IRS Filings and Tax Compliance | 38 | X | |
| · u | Check if Schedule O contains a response or note to any line in this Part V | | | |
| | Shook it Soliedule O contains a response of hote to any line in this Falt v | <u></u> | Yes | N _a |
| 10 | Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable | 74 | 168 | No. |
| | Enter the number reported in Box 3 of Form 1090. Enter -0- in not applicable Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable 1b | 7 4 | | |
| | Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gamin | | | |
| _ | | ~ | | _ |

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(gambling) winnings to prize winners?

1c X Form 990 (2020)

Page 5 Form 990 (2020) Statements Regarding Other IRS Filings and Tax Compliance (continued) Part V Yes No 2a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, 587 filed for the calendar year ending with or within the year covered by this return Х b If at least one is reported on line 2a, did the organization file all required federal employment tax returns? 2b Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions) Х 3a Did the organization have unrelated business gross income of \$1,000 or more during the year? За **b** If "Yes," has it filed a Form 990-T for this year? *If* "No" to line 3b, provide an explanation on Schedule O 3b 4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? Х 4a **b** If "Yes," enter the name of the foreign country See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR). Х **5a** Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? 5b c If "Yes" to line 5a or 5b, did the organization file Form 8886-T? 6a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit Х any contributions that were not tax deductible as charitable contributions? b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? 7 Organizations that may receive deductible contributions under section 170(c). Х Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor? 7a Х If "Yes," did the organization notify the donor of the value of the goods or services provided? 7b Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required X to file Form 8282? 7с d If "Yes," indicate the number of Forms 8282 filed during the year 7d Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? 7f If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? 7g If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? 7h Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year? 8 9 Sponsoring organizations maintaining donor advised funds. Did the sponsoring organization make any taxable distributions under section 4966? 9a Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? 9b 10 Section 501(c)(7) organizations. Enter: a Initiation fees and capital contributions included on Part VIII, line 12 10a Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 11 Section 501(c)(12) organizations. Enter: Gross income from members or shareholders Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.) 11b 12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? 12a b If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b Section 501(c)(29) qualified nonprofit health insurance issuers. a Is the organization licensed to issue qualified health plans in more than one state? 13a Note: See the instructions for additional information the organization must report on Schedule O. Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans Enter the amount of reserves on hand X Did the organization receive any payments for indoor tanning services during the tax year? b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O 14b Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or Х excess parachute payment(s) during the year? If "Yes," see instructions and file Form 4720, Schedule N.

Form 990 (2020)

16

X

Is the organization an educational institution subject to the section 4968 excise tax on net investment income?

If "Yes," complete Form 4720, Schedule O.

PLAYWORKS EDUCATION ENERGIZED Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

| 800 | · | | | | | | X | | | | |
|-----|---|-----------|-----------------------|------|---------|--------|-----|--|--|--|--|
| Sec | tion A. Governing Body and Management | | | | | | | | | | |
| | | Ι. | I | ۸۱ | | Yes | No | | | | |
| 1a | Enter the number of voting members of the governing body at the end of the tax year | <u>1a</u> | | ᆁ | | | | | | | |
| | If there are material differences in voting rights among members of the governing body, or if the governing | | | | | | | | | | |
| | body delegated broad authority to an executive committee or similar committee, explain on Schedule O. | | | | | | | | | | |
| b | Enter the number of voting members included on line 1a, above, who are independent | 1b | | 8 | | | | | | | |
| 2 | Did any officer, director, trustee, or key employee have a family relationship or a business relationship | with | any other | | | | | | | | |
| | officer, director, trustee, or key employee? | | | . | 2 | | X | | | | |
| 3 | Did the organization delegate control over management duties customarily performed by or under the | direc | t supervision | | | | | | | | |
| | of officers, directors, trustees, or key employees to a management company or other person? | | | L | 3 | Х | | | | | |
| 4 | Did the organization make any significant changes to its governing documents since the prior Form 9 | 90 wa | s filed? | L | 4 | | Х | | | | |
| 5 | 5 Did the organization become aware during the year of a significant diversion of the organization's assets? | | | | | | | | | | |
| 6 | | | | | | | | | | | |
| 7a | Did the organization have members, stockholders, or other persons who had the power to elect or ap | | | Ī | | | | | | | |
| | more members of the governing body? | | | | 7a | | Х | | | | |
| b | Are any governance decisions of the organization reserved to (or subject to approval by) members, st | | | • | | | | | | | |
| _ | persons other than the governing body? | | | | 7b | | Х | | | | |
| 8 | Did the organization contemporaneously document the meetings held or written actions undertaken during the yea | | | · | | | | | | | |
| | The governing body? | - | - | | 8a | X | | | | | |
| _ | | | | | 8b | X | | | | | |
| b | | | | ٠ ٢ | OD | 21 | | | | | |
| 9 | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reach association to a section be reached as 2 or respectively. | | | | • | | х | | | | |
| 800 | organization's mailing address? <i>If</i> "Yes," <i>provide the names and addresses on Schedule</i> O | | | | 9 | | Λ | | | | |
| Sec | tion B. Policies (This Section B requests information about policies not required by the Internal Re | venue | Code.) | | | | | | | | |
| | 5 | | | Г | | Yes | No | | | | |
| | Did the organization have local chapters, branches, or affiliates? | | | . | 10a | X | | | | | |
| b | If "Yes," did the organization have written policies and procedures governing the activities of such characteristics. | apters | s, affiliates, | | | 7.7 | | | | | |
| | · · · · · · · · · · · · · · · · · · · | | | | 10b | X | | | | | |
| 11a | Has the organization provided a complete copy of this Form 990 to all members of its governing body | befo | re filing the form? | H | 11a | X | | | | | |
| b | Describe in Schedule O the process, if any, used by the organization to review this Form 990. | | | - 1 | | | | | | | |
| 12a | Did the organization have a written conflict of interest policy? If "No," go to line 13 | | | | 12a | X | | | | | |
| b | Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise | to con | flicts? | | 12b | Х | | | | | |
| С | Did the organization regularly and consistently monitor and enforce compliance with the policy? If " γ | es," a | lescribe | | | | | | | | |
| | in Schedule O how this was done | | | . | 12c | X | | | | | |
| 13 | Did the organization have a written whistleblower policy? | | | . [| 13 | X | | | | | |
| 14 | Did the organization have a written document retention and destruction policy? | | | L | 14 | Х | | | | | |
| 15 | Did the process for determining compensation of the following persons include a review and approval | by in | dependent | | | | | | | | |
| | persons, comparability data, and contemporaneous substantiation of the deliberation and decision? | | | | | | | | | | |
| а | The organization's CEO, Executive Director, or top management official | | | | 15a | X | | | | | |
| | Other officers or key employees of the organization | | | | 15b | Х | | | | | |
| | If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). | | | | | | | | | | |
| 16a | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangem | nent w | vith a | | | | | | | | |
| | taxable entity during the year? | | | | 16a | | Х | | | | |
| b | If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluat | | | · | | | | | | | |
| _ | in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organ | - | · · | | | | | | | | |
| | exempt status with respect to such arrangements? | | | - 1 | 16b | | | | | | |
| Sec | tion C. Disclosure | | | • | 100 | | | | | | |
| 17 | List the states with which a copy of this Form 990 is required to be filed SEE SCHEDULE | 0 | | | | | | | | | |
| 18 | Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, ar | | NT (Section 501(c) | (3)0 | ODIV | availa | hle | | | | |
| 10 | for public inspection. Indicate how you made these available. Check all that apply. | ים ששנ | , , (0001011 00 1(0) | (0)3 | Ji iiy) | uvalla | DIG | | | | |
| | | | ala adulta O | | | | | | | | |
| 40 | | | , | ادعد | fi · · | sia! | | | | | |
| 19 | Describe on Schedule O whether (and if so, how) the organization made its governing documents, con | ntiict (| or interest policy, a | and | Tinano | ciai | | | | | |
| 00 | statements available to the public during the tax year. | | | | | | | | | | |
| 20 | State the name, address, and telephone number of the person who possesses the organization's boo | ks an | d records | | | | | | | | |
| | SCRUBBED.NET - 510-480-9353 | | | | | | | | | | |
| | 1423 BROADWAY PMB 161, OAKLAND, CA 94612 | | | | | | | | | | |

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

See instructions for the order in which to list the persons above.

| (A) Name and title | (B) Average hours per week | Position (do not check more than one box, unless person is both an officer and a director/trustee) | | | | | n an | (D) Reportable compensation from | (E) Reportable compensation from related | (F) Estimated amount of other |
|------------------------------------|--|--|-----------------------|---------|--------------|------------------------------|--------|---|---|--|
| | (list any hours for related organizations below line) | Individual trustee or director | Institutional trustee | Officer | Key employee | Highest compensated employee | Former | the organization (W-2/1099-MISC) | organizations (W-2/1099-MISC) | compensation from the organization and related organizations |
| (1) ELIZABETH CUSHING CEO | 40.00 | | | Х | | | | 196,343. | 0. | 7,999. |
| (2) COSTA JOHN | 26.00 | | | | | | | | | |
| CHIEF FINANCIAL OFFICER | | | | Х | | | | 170,948. | 0. | 977. |
| (3) MICHAEL H. CHAE | 40.00 | | | | | | | | | |
| CHIEF OPERATING OFFICER | | | | | | Х | | 139,306. | 0. | 7,298. |
| (4) JONATHAN GAY | 40.00 | | | | | | | | | |
| VICE PRESIDENT, FIELD OPERATIONS | | | | | | X | | 142,896. | 0. | 1,451. |
| (5) CHRISTOPHER CONARD | 40.00 |] | | | | | | | _ | |
| EXECUTIVE DIRECTOR, UTAH | | | | | | X | | 135,941. | 0. | 5,420. |
| (6) ANDREA WOOLLEY | 40.00 | 1 | | | | | | | | |
| EXECUTIVE DIRECTOR, COLORADO | 1 | | | | | X | | 136,241. | 0. | 1,219. |
| (7) ROBIN I. GROSSMAN | 40.00 | 1 | | | | | | 100 050 | | |
| EXECUTIVE DIRECTOR, NY/NJ | 40.00 | | | | | X | | 129,058. | 0. | 4,944. |
| (8) JILL VIALET | 40.00 | ∤ | | | | | | 00 501 | • | |
| DIRECTOR/FORMER PRES (THRU 6/2020) | 1 00 | Х | | | | | | 98,501. | 0. | 575. |
| (9) RICHARD "DICK" DANIELS | 1.00 | · | | 7.7 | | | | | 0 | • |
| CHAIR (10) JOY WEISS | 1.00 | Х | | Х | | | | 0. | 0. | 0. |
| VICE-CHAIR | 1.00 | х | | х | | | | 0. | 0. | 0. |
| (11) MARK SEILER | 1.00 | Α | | Δ | | | | 0. | 0. | 0. |
| TREASURER | 1.00 | Х | | х | | | | 0. | 0. | 0. |
| (12) POOJA SHAH | 1.00 | 25 | | 22 | | | | 0. | 0. | 0. |
| SECRETARY | 1.00 | х | | х | | | | 0. | 0. | 0. |
| (13) JOHN BOUDREAU | 1.00 | | | | | | | | | |
| DIRECTOR THROUGH 08/2020 | | х | | | | | | 0. | 0. | 0. |
| (14) KUANG CHEN | 1.00 | 1 | | | | | | | 3. | 30 |
| DIRECTOR | | Х | | | | | | 0. | 0. | 0. |
| (15) ROB HULL | 1.00 | 1 | | | | | | | , - | |
| DIRECTOR | | Х | | | | | | 0. | 0. | 0. |
| (16) PAT MORRIN | 1.00 | | | | | | | | | |
| DIRECTOR | | Х | | | L | L | | 0. | 0. | 0. |
| (17) PAUL SCHMITZ | 1.00 | | | | | | | | | |
| DIRECTOR THROUGH 08/2020 | | Х | | | | | | 0. | 0. | 0. |

94-3251867

| (A) Name and title | (B) Average hours per week (C) Position (do not check more than one box, unless person is both an officer and a director/trustee) | | | | | | n an | (D) (E) Reportable Reportable compensation compensation from from related | | | | | |
|---|--|--------------------------------|-----------------------|---------|--------------|---------------------------------|--------------|--|---------------------------------------|-------------------|--|----------|----------------|
| | (list any hours for related organizations below line) | Individual trustee or director | Institutional trustee | Officer | Key employee | Highest compensated employee | Former | the organization (W-2/1099-MISC) | organizations (W-2/1099-MISC) | | compensation from the organization and related organizations | | e ion ed |
| (18) LATIDA SMITH | 1.00 | | | | | | | _ | | | | | |
| DIRECTOR | | Х | | | | | | 0. | | 0. | | | 0. |
| | | | | | | | | | | | | | |
| | | | | | | | | | | | | | |
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| | | | | | | | | | | | | | |
| | | | | | | | | 1 140 024 | | | | | |
| 1b Subtotal c Total from continuation sheets to Part VI | | | | | | | | 1,149,234. | | 0. | 29,883. 0. | | |
| d Total (add lines 1b and 1c) | | | | | | | | 1,149,234. | | 0. | 2 | 9,8 | |
| Total number of individuals (including but not not not not not not not not not no | | | | | | | o re | | 000 of reportable | | | | |
| compensation from the organization | | | | | | | | | | | | V | 21 |
| 3 Did the organization list any former officer, | director trusta | امد | (AV 6 | mnl | OVA | e or | hio | shest compensated emp | lovee on | ſ | | Yes | No |
| line 1a? If "Yes," complete Schedule J for si | | | | | | | | | | | 3 | | Х |
| 4 For any individual listed on line 1a, is the su | m of reportable | e cc | mpe | ensa | tion | and | oth | ner compensation from t | he organization | | | | |
| and related organizations greater than \$150 |),000? If "Yes, | " co | mple | ete S | Sche | edule | 9 <i>J t</i> | for such individual | | | 4 | Х | |
| 5 Did any person listed on line 1a receive or a rendered to the organization? If "Yes." com | | | | | | | | | | | 5 | | Х |
| Section B. Independent Contractors | piete Scriedule | <i>3 J 1</i> | UI SL | ICIT L | JEIS | OII . | | | | | | | |
| 1 Complete this table for your five highest con | - | - | | | | | | | · · · · · · · · · · · · · · · · · · · | ensa ¹ | tion fro | om | |
| the organization. Report compensation for t | the calendar ye | ear e | ndir | ng w | ith c | or wi | thin | | ear. | | ((| <u> </u> | |
| Name and business | address | | | | | | | (B) Description of s | services | С | | nsatio | n |
| SCRUBBED.NET LLC, 388 MAR | | EE | Т | SU | ΙT | E | | | | | | | |
| 1300, SAN FRANCISCO, CA 9 | 4111 | | | | | | | BOOKKEEPING | SERVICES | | 26 | 4,6 | 90. |
| | | | | | | | | | | | | | |
| | | | | | | | | | | | | | |
| | | | | | | | | | | | | | |
| | | | | | | | | | | | | | |
| | | | | | | | \exists | | | | | | |
| | | | | | | | | | | | | | |
| 2 Total number of independent contractors (in | ncluding but no | ot lir | nited | to t | thos 1 | | ted | above) who received m | ore than | | | | |

032008 12-23-20

| Part VIII Statement of Revenu | Part VIII | Statement of Revenue |
|-------------------------------|-----------|----------------------|
|-------------------------------|-----------|----------------------|

| | | Check if Schedule O contains a response of | r note to any line | e in this Part VIII | | | |
|--|------|---|--------------------|---------------------|------------------------------------|----------------------------|---------------------------------|
| | | | | (A) | (B) | (C) | (D) |
| | | | | Total revenue | Related or exempt function revenue | Unrelated business revenue | Revenue excluded from tax under |
| | | | | | iunction revenue | business revenue | sections 512 - 514 |
| S S | 1 : | a Federated campaigns 1a | | | | | |
| Contributions, Gifts, Grants and Other Similar Amounts | | b Membership dues 1b | | | | | |
| င်္ခ ဗြ | | c Fundraising events 1c | 29,804. | | | | |
| fts, | | | | | | | |
| ig je | | • | 3,289,092. | | | | |
| Sir | | * | 3,203,032. | | | | |
| utio | | f All other contributions, gifts, grants, and | 7 147 491 | | | | |
| 들됨 | | similar amounts not included above 1f | 7,147,491. | | | | |
| d d | | g Noncash contributions included in lines 1a-1f | | 10 466 207 | | | |
| Og | | h Total. Add lines 1a-1f | _ | 10,466,387. | | | |
| | | | Business Code | 4 050 004 | 4 050 004 | | |
| Se | 2 | | 713940 | 4,258,934. | 4,258,934. | | |
| Program Service Revenue | | b TRAINING FEES | 713940 | 2,590,777. | 2,590,777. | | |
| S | | c OTHER REVENUE | 611710 | 12,224. | 12,224. | | |
| ar eve | | d | | | | | |
| oga | | e | | | | | |
| Ā | 1 | f All other program service revenue | | | | | |
| | | g Total. Add lines 2a-2f | | 6,861,935. | | | |
| | 3 | Investment income (including dividends, interes | t, and | | | | |
| | | other similar amounts) | | 52,448. | | | 52,448. |
| | 4 | Income from investment of tax-exempt bond pro | | | | | |
| | 5 | Royalties | • | | | | |
| | _ | (i) Real | (ii) Personal | | | | |
| | 6 | | ., | | | | |
| | | b Less: rental expenses 6b | | | | | |
| | | c Rental income or (loss) 6c | | | | | |
| | | d Net rental income or (loss) | | | | | |
| | | a Gross amount from sales of (i) Securities | (ii) Other | | | | |
| | , | | (ii) Other | | | | |
| | | assets other than inventory 7a | | | | | |
| 4 | | b Less: cost or other basis | | | | | |
| ther Revenue | | and sales expenses | | | | | |
| ève | • | c Gain or (loss) | | | | | |
| Æ. | | d Net gain or (loss) | | | | | |
| je | 8 | a Gross income from fundraising events (not | | | | | |
| Ö | | including \$ 29,804. of | | | | | |
| | | contributions reported on line 1c). See | | | | | |
| | | Part IV, line 188a | 38,704. | | | | |
| | - | b Less: direct expenses 8b | 20,893. | | | | |
| | | c Net income or (loss) from fundraising events | | 17,811. | | | 17,811. |
| | 9 | a Gross income from gaming activities. See | | | | | |
| | | Part IV, line 199a | | | | | |
| | | b Less: direct expenses 9b | | | | | |
| | | c Net income or (loss) from gaming activities | > | | | | |
| | 10 | a Gross sales of inventory, less returns | | | | | |
| | | and allowances 10a | | | | | |
| | | b Less: cost of goods sold 10b | | | | | |
| | | c Net income or (loss) from sales of inventory | b | | | | |
| \neg | | | Business Code | | | | |
| Snc | 11 : | <u> </u> | | | | | |
| nec Tue | | b | | | | | |
| Miscellaneous Revenue | | | | | | | |
| Sce | | d All other revenue | | | | | |
| Σ | | e Total. Add lines 11a-11d | | | | | |
| | 12 | Total revenue. See instructions | | 17,398,581. | 6,861,935. | 0. | 70,259. |
| | | I VIGI I VI VIII VIII VIII VIII VIII VI | | - , , | , , | | , |

032009 12-23-20

Part IX | Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

| _ | Check if Schedule O contains a respor | (A) | | (C) | <u>L</u> |
|-----------|---|--------------------|-------------------------------------|---------------------------------|---------------------------------------|
| | not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII. | Total expenses | (B) Program service expenses | Management and general expenses | (D) Fundraising expenses |
| 1 | Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21 | | | | |
| 2 | Grants and other assistance to domestic individuals. See Part IV, line 22 | | | | |
| 3 | Grants and other assistance to foreign | | | | |
| Ū | organizations, foreign governments, and foreign | | | | |
| | individuals. See Part IV, lines 15 and 16 | | | | |
| 4 | Benefits paid to or for members | | | | |
| 5 | Compensation of current officers, directors, | | | | |
| | trustees, and key employees | 371,812. | 138,990. | 168,096. | 64,726 |
| 6 | Compensation not included above to disqualified | • | • | | • |
| | persons (as defined under section 4958(f)(1)) and | | | | |
| | persons described in section 4958(c)(3)(B) | | | | |
| 7 | Other salaries and wages | 10,352,844. | 8,360,416. | 809,530. | 1,182,898 |
| 8 | Pension plan accruals and contributions (include | | | | |
| | section 401(k) and 403(b) employer contributions) | | | | |
| 9 | Other employee benefits | 1,205,740. | 955,632. | 109,932. | 140,176 96,536 |
| 10 | Payroll taxes | 829,881. | 657,694. | 75,651. | 96,536 |
| 1 | Fees for services (nonemployees): | | | | |
| а | Management | | | | |
| b | Legal | | | | |
| С | Accounting | 114,600. | | 114,600. | |
| d | Lobbying | | | | |
| е | Professional fundraising services. See Part IV, line 17 | 30,500. | | | 30,500 |
| f | Investment management fees | | | | |
| g | Other. (If line 11g amount exceeds 10% of line 25, | | | | |
| | column (A) amount, list line 11g expenses on Sch O.) | 1,057,535. | 1,000,016. | 427. | 57,092 10,816 |
| 12 | Advertising and promotion | 92,981. | 73,689. | 8,476. | 10,816 |
| 13 | Office expenses | 156,379. | 123,931. | 14,258. | 18,190 |
| 14 | Information technology | 36,080. | 28,594. | 3,289. | 4,197 |
| 15 | Royalties | 000 000 | 106 165 | 110 010 | 15 500 |
| 16 | Occupancy | 233,960. | 106,165. | 112,212. | 15,583 |
| 7 | Travel | 55,388. | 43,896. | 5,049. | 6,443 |
| 18 | Payments of travel or entertainment expenses | | | | |
| | for any federal, state, or local public officials | 00 550 | 02 410 | 0.604 | 2 425 |
| 19 | Conferences, conventions, and meetings | 29,550. | 23,419. | 2,694. | 3,437 |
| 20 | Interest | 33,306. | 26,396. | 3,036. | 3,874 |
| 21 | Payments to affiliates | 0.420 | 6 600 | 760 | 000 |
| 22 | Depreciation, depletion, and amortization | 8,439. 167,246. | 6,688. 132,545. | 769. 15,246. | 982 19,455 |
| 23 | Insurance | 107,240. | 134,343. | 13,240. | 19,400 |
| !4 | Other expenses. Itemize expenses not covered above (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.) | | | | |
| а | DUES, LICENSES & FEES | 414,780. | 328,720. | 37,811. | 48,249 |
| b | BAD DEBT EXPENSE | 386,755. | 386,755. | , | , |
| c | SCHOOL SUPPLIES | 97,094. | 86,811. | 4,518. | 5,765 |
| d | RECRUITMENT & TRAINING | 68,230. | 54,073. | 6,220. | 7,937 |
| | All other expenses | 11,531. | 11,481. | .,==. | 50 |
| 25 | Total functional expenses. Add lines 1 through 24e | 15,754,631. | 12,545,911. | 1,491,814. | 1,716,906 |
| 26 | Joint costs . Complete this line only if the organization | • | • | • | |
| | reported in column (B) joint costs from a combined | | | | |
| | educational campaign and fundraising solicitation. | | | | |
| | Check here if following SOP 98-2 (ASC 958-720) | | | | |

| Par | τχ | Balance Sneet | | | | | |
|-----------------------------|-----|---|------------|---|---------------------------------|-----------|---------------------------|
| | | Check if Schedule O contains a response or no | te to an | line in this Part X | | | |
| | | | | | (A) Beginning of year | | (B) End of year |
| | 1 | Cash - non-interest-bearing | 8,187,128. | 1 | 4,588,586 | | |
| | 2 | Savings and temporary cash investments | | | | 2 | |
| | 3 | Pledges and grants receivable, net | 1,739,272. | 3 | 924,385 | | |
| | 4 | Accounts receivable, net | 1,871,088. | 4 | 1,800,194 | | |
| | 5 | Loans and other receivables from any current of | | | | | |
| | | trustee, key employee, creator or founder, subs | | | | | |
| | | controlled entity or family member of any of the | ons | | 5 | | |
| | 6 | Loans and other receivables from other disqual | | | | | |
| | | under section 4958(f)(1)), and persons describe | d in sec | ion 4958(c)(3)(B) | | 6 | |
| s l | 7 | Notes and loans receivable, net | | | | 7 | |
| Assets | 8 | Inventories for sale or use | | | 66,163. | | 54,517 |
| \ \ | 9 | | | | 172,753. | 9 | 386,543 |
| | 10a | Land, buildings, and equipment: cost or other | | | | | |
| | | basis. Complete Part VI of Schedule D | 10a | 44,185. | | | |
| | b | Less: accumulated depreciation | | 44,185. | 0. | 10c | 0 |
| | 11 | Investments - publicly traded securities | | 11 | | | |
| | 12 | Investments - other securities. See Part IV, line | | 12 | | | |
| | 13 | Investments - program-related. See Part IV, line | | 13 | | | |
| | 14 | Intangible assets | 8,439. | 14 | 0 | | |
| | 15 | Other assets. See Part IV, line 11 | | | 50,086. | 15 | 20,612 |
| | 16 | Total assets. Add lines 1 through 15 (must equ | ual line 3 | 3) | 12,094,929. | 16 | 7,774,837 |
| | 17 | Accounts payable and accrued expenses | | | 1,999,637. | 17 | 977,887 |
| | 18 | Grants payable | | 18 | | | |
| | 19 | Deferred revenue | 1,740,036. | 19 | 942,962 | | |
| | 20 | Tax-exempt bond liabilities | | 20 | | | |
| | 21 | Escrow or custodial account liability. Complete | Part IV | of Schedule D | | 21 | |
| န္တ | 22 | Loans and other payables to any current or for | mer offic | er, director, | | | |
| Liabilities | | trustee, key employee, creator or founder, subs | stantial o | ontributor, or 35% | | | |
| <u>a</u> | | controlled entity or family member of any of the | ese pers | ons | | 22 | |
| - | 23 | Secured mortgages and notes payable to unrel | | • | | 23 | |
| | 24 | Unsecured notes and loans payable to unrelate | | | 4,011,571. | 24 | 0 |
| | 25 | Other liabilities (including federal income tax, p. | • | | | | |
| | | parties, and other liabilities not included on line | s 17-24) | Complete Part X | 126 102 | | 0.506 |
| | | of Schedule D | | | 136,183. | | 2,536 |
| | 26 | | | | 7,887,427. | 26 | 1,923,385 |
| , | | Organizations that follow FASB ASC 958, ch | eck her | e ▶ X | | | |
| ĕ | | and complete lines 27, 28, 32, and 33. | | | 100 000 | | 2 000 505 |
| a a | 27 | Net assets without donor restrictions | 129,890. | | 3,228,597 | | |
| <u> </u> | 28 | Net assets with donor restrictions | | | 4,077,612. | 28 | 2,622,855 |
| <u> </u> | | Organizations that do not follow FASB ASC | 958, che | ck here 🕨 📖 | | | |
| <u> </u> | | and complete lines 29 through 33. | | | | | |
| 13 (| 29 | Capital stock or trust principal, or current funds | | | | 29 | |
| sse | 30 | Paid-in or capital surplus, or land, building, or e | | | | 30 | |
| Net Assets or Fund Balances | 31 | Retained earnings, endowment, accumulated in | | | 4 007 500 | 31 | F 051 450 |
| ₽ | 32 | Total net assets or fund balances | | 4,207,502. | 32 | 5,851,452 | |
| | 33 | Total liabilities and net assets/fund balances | | | 12,094,929. | 33 | 7,774,837 |

| Pa | rt XI Reconciliation of Net Assets | | | | | | | |
|---|---|----------|---------|------|-----|--------|--|--|
| | Check if Schedule O contains a response or note to any line in this Part XI | | <u></u> | | | | | |
| | | | | | | | | |
| 1 | Total revenue (must equal Part VIII, column (A), line 12) | 1 | | | 8,5 | | | |
| 2 | Total expenses (must equal Part IX, column (A), line 25) | 2 | | | 4,6 | | | |
| 3 | Revenue less expenses. Subtract line 2 from line 1 | 3 | | | 3,9 | | | |
| 4 | Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A)) | 4 | 4 | , 20 | 7,5 | 02. | | |
| 5 | Net unrealized gains (losses) on investments | 5 | | | | | | |
| 6 | Donated services and use of facilities | 6 | | | | | | |
| 7 | Investment expenses | 7 | | | | | | |
| 8 | Prior period adjustments | 8 | | | | | | |
| 9 | Other changes in net assets or fund balances (explain on Schedule O) | 9 | | | | 0. | | |
| 10 | Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, | | | | | | | |
| | column (B)) | 10 | 5 | , 85 | 1,4 | 52. | | |
| Part XII Financial Statements and Reporting | | | | | | | | |
| | Check if Schedule O contains a response or note to any line in this Part XII | | | | | | | |
| | | | _ | | Yes | No | | |
| 1 | Accounting method used to prepare the Form 990: Cash X Accrual Other | | [| | | | | |
| | If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule | Э. | | | | | | |
| 2a | Were the organization's financial statements compiled or reviewed by an independent accountant? | | | 2a | | X | | |
| | If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed | on a | | | | | | |
| | separate basis, consolidated basis, or both: | | | | | | | |
| | Separate basis Consolidated basis Both consolidated and separate basis | | | | | | | |
| b | Were the organization's financial statements audited by an independent accountant? | | | 2b | X | | | |
| | If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate | basis, | | | | | | |
| | consolidated basis, or both: | | | | | | | |
| | X Separate basis Consolidated basis Both consolidated and separate basis | | | | | | | |
| С | If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the | audit, | | | | | | |
| | review, or compilation of its financial statements and selection of an independent accountant? | | | 2c | X | | | |
| | If the organization changed either its oversight process or selection process during the tax year, explain on Sche | edule O. | [| | | | | |
| За | 3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit | | | | | | | |
| | Act and OMB Circular A-133? | | | | | | | |
| b | If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required | | ····· [| | | | | |
| | or audits, explain why on Schedule O and describe any steps taken to undergo such audits | <u></u> | <u></u> | 3b | X | | | |
| - | ` | | | Form | 990 | (2020) | | |

032012 12-23-20

SCHEDULE A

Department of the Treasury Internal Revenue Service

(Form 990 or 990-EZ)

Public Charity Status and Public Support Complete if the organization is a section 501(c)(3) organization or a section

4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Employer identification number

Name of the organization

| | | PLAY | WORKS EDUC | ATION ENERGIZ | ZED | | | 9 | 4-3251867 |
|--|------------|---|---------------------------------------|--|-------------------------------------|---------------------------------|-----------------|--------------|----------------------------|
| Par | t I | Reason for Public (| Charity Status. | (All organizations must c | omplete th | nis part.) S | ee instruction | S. | |
| he c | rgani | zation is not a private found | | | | | | | |
| 1 A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). | | | | | | | | | |
| 2 | 一 | A school described in section 170(b)(1)(A)(ii) . (Attach Schedule E (Form 990 or 990-EZ).) | | | | | | | |
| 3 | = | | | • | | | i) | | |
| ا د ا م | = | A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, | | | | | | | |
| 4 [| | | ation operated in cor | ijunction with a nospital | described | III Sectio | 11 170(b)(1)(A) | (III). Enter | the nospital s hame, |
| _ [| | city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in | | | | | | | |
| 5 [| | | | lege or university owned | or operat | ed by a go | vernmental ur | iit describe | ea in |
| г | | section 170(b)(1)(A)(iv). (C | | | | | | | |
| 6 | _ | A federal, state, or local gov | vernment or governm | nental unit described in | section 17 | 70(b)(1)(A) | (v). | | |
| 7 | X | An organization that norma | Ily receives a substa | ntial part of its support fr | om a gove | ernmental i | unit or from th | e general p | oublic described in |
| | | section 170(b)(1)(A)(vi). (C | omplete Part II.) | | | | | | |
| 8 | | A community trust describe | ed in section 170(b)(| 1)(A)(vi). (Complete Part | t II.) | | | | |
| 9 [| | An agricultural research org | anization described | in section 170(b)(1)(A)(i | ix) operate | ed in conju | nction with a | land-grant | college |
| | | or university or a non-land-g | grant college of agric | ulture (see instructions). | Enter the i | name, city | , and state of | the college | or |
| | | university: | | | | | | | |
| 10 [| | An organization that norma | lly receives (1) more | than 33 1/3% of its supp | ort from c | ontributior | ns, membershi | p fees, and | d gross receipts from |
| | | activities related to its exem | | | | | | | |
| | | income and unrelated busir | | · | | | | | - |
| | | See section 509(a)(2). (Con | | (loop coolien on really me | | | | _ | |
| 11 [| | An organization organized a | • | vely to test for public sat | ety See | section 50 |)9(a)(4) | | |
| 12 | 一 | An organization organized a | • | • | • | | | ny out the | nurnoses of one or |
| · - . | | more publicly supported or | • | • | • | | * | • | |
| | | | - | | | | | | DIRECK THE DOX III |
| | | lines 12a through 12d that | • • | | | | | - | ativita a |
| а | | Type I. A supporting orga | · · · · · · · · · · · · · · · · · · · | • | • | - | | | |
| | | the supported organization | | • • • • | majority c | of the direc | tors or trustee | es of the su | ipporting |
| | | organization. You must o | | | | | | | |
| b | | Type II. A supporting org | • | | | | - | | • |
| | | control or management o | | | ame perso | ns that co | ntrol or manag | je the supp | ported |
| | _ | organization(s). You mus | t complete Part IV, | Sections A and C. | | | | | |
| С | | | grated. A supporting | g organization operated | in connect | tion with, a | and functionall | y integrate | ed with, |
| | | its supported organization | n(s) (see instructions) |). You must complete F | Part IV, Se | ctions A, | D, and E. | | |
| d | | | integrated. A supp | orting organization oper | ated in co | nnection w | ith its suppor | ted organiz | zation(s) |
| | | that is not functionally int | egrated. The organiz | ation generally must sati | isfy a distr | ibution rec | uirement and | an attentiv | /eness |
| | | requirement (see instructi | ions). You must con | nplete Part IV, Sections | A and D, | and Part | V. | | |
| е | | Check this box if the orga | anization received a v | written determination from | m the IRS | that it is a | Type I, Type I | I, Type III | |
| | | functionally integrated, or | Type III non-function | nally integrated supportir | ng organiz | ation. | | | |
| f | Ente | r the number of supported o | organizations | | | | | | |
| g | Prov | ride the following information | about the supporte | d organization(s). | | | | | |
| | (i |) Name of supported | (ii) EIN | (iii) Type of organization | (iv) Is the orga in your governi | nization listed ng document? | (v) Amount of | , | (vi) Amount of other |
| | | organization | | (described on lines 1-10 above (see instructions)) | Yes | No | support (see in | structions) | support (see instructions) |
| | | | | | | | | | |
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Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

| Sec | tion A. Public Support | | | | | | |
|------|--|-----------------------|---------------------|---|---------------------|---------------------|----------------|
| Cale | ndar year (or fiscal year beginning in) 🕨 | (a) 2016 | (b) 2017 | (c) 2018 | (d) 2019 | (e) 2020 | (f) Total |
| 1 | Gifts, grants, contributions, and | | | | | | |
| | membership fees received. (Do not | | | | | | |
| | include any "unusual grants.") | 19001916. | 18092908. | 20448822. | 15283418. | 10466387. | 83293451. |
| 2 | Tax revenues levied for the organ- | | | | | | |
| | ization's benefit and either paid to | | | | | | |
| | or expended on its behalf | | | | | | |
| 3 | The value of services or facilities | | | | | | |
| | furnished by a governmental unit to | | | | | | |
| | the organization without charge | | | | | | |
| 4 | Total. Add lines 1 through 3 | 19001916. | 18092908. | 20448822. | 15283418. | 10466387. | 83293451. |
| 5 | The portion of total contributions | | | | | | |
| | by each person (other than a | | | | | | |
| | governmental unit or publicly | | | | | | |
| | supported organization) included | | | | | | |
| | on line 1 that exceeds 2% of the | | | | | | |
| | amount shown on line 11, | | | | | | |
| | column (f) | | | | | | 9110843. |
| 6 | Public support. Subtract line 5 from line 4. | | | | | | 74182608. |
| Sec | tion B. Total Support | | | | | | |
| Cale | ndar year (or fiscal year beginning in) 🕨 | (a) 2016 | (b) 2017 | (c) 2018 | (d) 2019 | (e) 2020 | (f) Total |
| 7 | Amounts from line 4 | 19001916. | 18092908. | 20448822. | 15283418. | 10466387. | 83293451. |
| 8 | Gross income from interest, | | | | | | |
| | dividends, payments received on | | | | | | |
| | securities loans, rents, royalties, | | | | | | |
| | and income from similar sources | 1,456. | 969. | 609. | 259. | 52,448. | 55,741. |
| 9 | Net income from unrelated business | | | | | | |
| | activities, whether or not the | | | | | | |
| | business is regularly carried on | | 79,865. | 153,291. | 551,533. | 17,811. | 802,500. |
| 10 | Other income. Do not include gain | | | | | | |
| | or loss from the sale of capital | | | | | | |
| | assets (Explain in Part VI.) | | | | | | |
| 11 | Total support. Add lines 7 through 10 | | | | | | 84151692. |
| 12 | Gross receipts from related activities, | etc. (see instruction | ons) | | | 12 75 | ,551,335. |
| 13 | First 5 years. If the Form 990 is for the | ne organization's fi | rst, second, third, | fourth, or fifth tax | year as a section 5 | 01(c)(3) | |
| | organization, check this box and stop | here | | | | | |
| Sec | tion C. Computation of Publi | c Support Per | centage | | | | |
| | Public support percentage for 2020 (I | | | * | | 14 | 88.15 % |
| | Public support percentage from 2019 | | | | | 15 | <u>74.97 %</u> |
| 16a | 33 1/3% support test - 2020. If the | organization did no | ot check the box o | n line 13, and line | 14 is 33 1/3% or m | ore, check this bo | |
| | stop here. The organization qualifies | | • | | | | |
| b | 33 1/3% support test - 2019. If the | | | | | | |
| | and stop here. The organization qual | ifies as a publicly s | supported organiza | ation | | | ▶□ |
| 17a | 10% -facts-and-circumstances test | - | | | | | |
| | and if the organization meets the fact | s-and-circumstanc | es test, check this | box and stop he | re. Explain in Part | VI how the organiz | zation |
| | meets the facts-and-circumstances te | - | | * | - | | |
| b | 10% -facts-and-circumstances test | - | | | | | 10% or |
| | more, and if the organization meets the | | | | - | | . \square |
| | organization meets the facts-and-circu | | | | • | | ▶∐ |
| 18 | Private foundation. If the organization | n did not check a | box on line 13, 16 | a, 16b, 17a, or 17b | o, check this box a | nd see instructions | s |

Schedule A (Form 990 or 990-EZ) 2020

Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

| Se | ction A. Public Support | | | | | | |
|------|--|-----------------|-----------------|---------------------------------------|----------|----------|------------|
| Cale | ndar year (or fiscal year beginning in) | (a) 2016 | (b) 2017 | (c) 2018 | (d) 2019 | (e) 2020 | (f) Total |
| 1 | Gifts, grants, contributions, and | | | | | | |
| | membership fees received. (Do not | | | | | | |
| | include any "unusual grants.") | | | | | | |
| 2 | Gross receipts from admissions, | | | | | | |
| | merchandise sold or services per- | | | | | | |
| | formed, or facilities furnished in any activity that is related to the | | | | | | |
| | organization's tax-exempt purpose | | | | | | |
| 3 | Gross receipts from activities that | | | | | | |
| | are not an unrelated trade or bus- | | | | | | |
| | iness under section 513 | | | | | | |
| 4 | Tax revenues levied for the organ- | | | | | | |
| | ization's benefit and either paid to | | | | | | |
| | or expended on its behalf | | | | | | |
| 5 | The value of services or facilities | | | | | | |
| | furnished by a governmental unit to | | | | | | |
| | the organization without charge | | | | | | |
| 6 | Total. Add lines 1 through 5 | | | | | | |
| 78 | Amounts included on lines 1, 2, and | | | | | | |
| | 3 received from disqualified persons | | | | | | |
| k | Amounts included on lines 2 and 3 received | | | | | | |
| | from other than disqualified persons that exceed the greater of \$5,000 or 1% of the | | | | | | |
| | amount on line 13 for the year | | | | | | |
| | Add lines 7a and 7b | | | | | | |
| 8 | Public support. (Subtract line 7c from line 6.) | | | | | | |
| Sec | ction B. Total Support | | 1 | T | T | T | 1 |
| | ndar year (or fiscal year beginning in) | (a) 2016 | (b) 2017 | (c) 2018 | (d) 2019 | (e) 2020 | (f) Total |
| | Amounts from line 6 | | | | | | |
| 10a | Gross income from interest, dividends, payments received on | | | | | | |
| | securities loans, rents, royalties, | | | | | | |
| | and income from similar sources | | | | | | |
| k | Unrelated business taxable income | | | | | | |
| | (less section 511 taxes) from businesses | | | | | | |
| | acquired after June 30, 1975 | | | | | | |
| | Add lines 10a and 10b | | | | 1 | | ļ |
| 11 | Net income from unrelated business activities not included in line 10b, | | | | | | |
| | whether or not the business is | | | | | | |
| | regularly carried on | | | | | | |
| 12 | Other income. Do not include gain or loss from the sale of capital | | | | | | |
| | assets (Explain in Part VI.) | | | | | | |
| | Total support. (Add lines 9, 10c, 11, and 12.) | | | | | | |
| 14 | First 5 years. If the Form 990 is for th | · · | | • | • | | |
| 80. | check this box and stop here | | | | | | P |
| | ction C. Computation of Public | | | - a l (5\) | | 145 | |
| | Public support percentage for 2020 (li | , (,, | , | · · · · · · · · · · · · · · · · · · · | | 15 | <u>%</u> |
| | Public support percentage from 2019 ction D. Computation of Inves | | | | | 16 | % |
| | Investment income percentage for 20 | | | ne 13 column (f)\ | | 17 | % |
| | Investment income percentage from 2 | | | | | 18 | |
| | 33 1/3% support tests - 2020. If the | | | | | | |
| 196 | more than 33 1/3%, check this box ar | | | | | | . — |
| ŀ | 33 1/3% support tests - 2019. If the | | | | | | |
| | line 18 is not more than 33 1/3%, che | | | | | | |
| 20 | Private foundation If the organization | | | | | | |

Part IV | Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7?

 If "Yes." complete Part I of Schedule L (Form 990 or 990-EZ).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- **b** Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes." provide detail in **Part VI.**
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

| | Yes | No |
|-----|-----|---------|
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| Pa | Triv Supporting Organizations (continued) | | | |
|----------|---|------------|------|-----|
| | | | Yes | No |
| 11 | Has the organization accepted a gift or contribution from any of the following persons? | | | |
| а | A person who directly or indirectly controls, either alone or together with persons described in lines 11b and | 44- | | |
| L | 11c below, the governing body of a supported organization? | 11a | | |
| | A family member of a person described in line 11a above? | 11b | | |
| С | A 35% controlled entity of a person described in line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide | 110 | | |
| Sec | <u>detail in</u> Part VI. tion B. Type I Supporting Organizations | 11c | | |
| | and 27 type reapporting erganizations | | Yes | No |
| 1 | Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or | | 100 | 110 |
| - | more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, | | | |
| | directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) | | | |
| | effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported | | | |
| | organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year. | 1 | | |
| 2 | Did the organization operate for the benefit of any supported organization other than the supported | | | |
| | organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in | | | |
| | Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, | | | |
| | supervised, or controlled the supporting organization. | 2 | | |
| Sec | tion C. Type II Supporting Organizations | | | |
| | | | Yes | No |
| 1 | Were a majority of the organization's directors or trustees during the tax year also a majority of the directors | | | |
| | or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control | | | |
| | or management of the supporting organization was vested in the same persons that controlled or managed | | | |
| | the supported organization(s). | 1 | | |
| Sec | tion D. All Type III Supporting Organizations | | | |
| | | | Yes | No |
| 1 | Did the organization provide to each of its supported organizations, by the last day of the fifth month of the | | | |
| | organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax | | | |
| | year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the | | | |
| _ | organization's governing documents in effect on the date of notification, to the extent not previously provided? | 1 | | |
| 2 | Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported | | | |
| | organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how | | | |
| _ | the organization maintained a close and continuous working relationship with the supported organization(s). | 2 | | |
| 3 | By reason of the relationship described in line 2, above, did the organization's supported organizations have a | | | |
| | significant voice in the organization's investment policies and in directing the use of the organization's | | | |
| | income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's | 3 | | |
| Sec | tion E. Type III Functionally Integrated Supporting Organizations | | | 1 |
| 1 | Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions) |) <u>.</u> | | |
| а | The organization satisfied the Activities Test. Complete line 2 below. | ,- | | |
| b | The organization is the parent of each of its supported organizations. <i>Complete line 3 below.</i> | | | |
| С | The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see in | structior | ıs). | |
| 2 | Activities Test. Answer lines 2a and 2b below. | | Yes | No |
| а | Did substantially all of the organization's activities during the tax year directly further the exempt purposes of | | | |
| | the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify | | | |
| | those supported organizations and explain how these activities directly furthered their exempt purposes, | | | |
| | how the organization was responsive to those supported organizations, and how the organization determined | | | |
| | that these activities constituted substantially all of its activities. | 2a | | |
| b | Did the activities described in line 2a, above, constitute activities that, but for the organization's involvement, | | | |
| | one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in | | | |
| | Part VI the reasons for the organization's position that its supported organization(s) would have engaged in | | | |
| | these activities but for the organization's involvement. | 2b | | |
| 3 | Parent of Supported Organizations. Answer lines 3a and 3b below. | | | |
| а | Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or | | | |
| | trustees of each of the supported organizations? If "Yes" or "No" provide details in Part VI. | 3a | | |
| b | Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each | | | |
| | of its supported organizations? If "Yes." describe in Part VI the role played by the organization in this regard. | 3b | | |

| Pai | rt V Type III Non-Functionally Integrated 509(a)(3) Supporti | ng Organi | zations | | | |
|------|---|-----------------|--------------------------|--------------------------------|--|--|
| 1 | Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI). See instructions. | | | | | |
| | All other Type III non-functionally integrated supporting organizations mu | | · | | | |
| Sect | ion A - Adjusted Net Income | | (A) Prior Year | (B) Current Year (optional) | | |
| 1 | Net short-term capital gain | 1 | | | | |
| 2 | Recoveries of prior-year distributions | 2 | | | | |
| 3 | Other gross income (see instructions) | 3 | | | | |
| 4 | Add lines 1 through 3. | 4 | | | | |
| 5 | Depreciation and depletion | 5 | | | | |
| 6 | Portion of operating expenses paid or incurred for production or | | | | | |
| _ | collection of gross income or for management, conservation, or | | | | | |
| | maintenance of property held for production of income (see instructions) | 6 | | | | |
| 7 | Other expenses (see instructions) | 7 | | | | |
| 8 | Adjusted Net Income (subtract lines 5, 6, and 7 from line 4) | 8 | | | | |
| Sect | ion B - Minimum Asset Amount | | (A) Prior Year | (B) Current Year (optional) | | |
| 1 | Aggregate fair market value of all non-exempt-use assets (see | | | | | |
| | instructions for short tax year or assets held for part of year): | | | | | |
| a | Average monthly value of securities | 1a | | | | |
| b | Average monthly cash balances | 1b | | | | |
| С | Fair market value of other non-exempt-use assets | 1c | | | | |
| d | Total (add lines 1a, 1b, and 1c) | 1d | | | | |
| е | Discount claimed for blockage or other factors | | | | | |
| | (explain in detail in Part VI): | | | | | |
| 2 | Acquisition indebtedness applicable to non-exempt-use assets | 2 | | | | |
| 3 | Subtract line 2 from line 1d. | 3 | | | | |
| 4 | Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, | | | | | |
| | see instructions). | 4 | | | | |
| _5 | Net value of non-exempt-use assets (subtract line 4 from line 3) | 5 | | | | |
| _6 | Multiply line 5 by 0.035. | 6 | | | | |
| _7_ | Recoveries of prior-year distributions | 7 | | | | |
| 8 | Minimum Asset Amount (add line 7 to line 6) | 8 | | | | |
| Sect | ion C - Distributable Amount | | | Current Year | | |
| 1 | Adjusted net income for prior year (from Section A, line 8, column A) | 1 | | | | |
| 2 | Enter 0.85 of line 1. | 2 | | | | |
| 3 | Minimum asset amount for prior year (from Section B, line 8, column A) | 3 | | | | |
| 4 | Enter greater of line 2 or line 3. | 4 | | | | |
| 5 | Income tax imposed in prior year | 5 | | | | |
| 6 | Distributable Amount. Subtract line 5 from line 4, unless subject to | | | | | |
| | emergency temporary reduction (see instructions). | 6 | | | | |
| 7 | Check here if the current year is the organization's first as a non-function | ally integrated | Type III supporting orga | nization (see | | |
| | instructions). | - - | | · | | |

Schedule A (Form 990 or 990-EZ) 2020

| Par | t v Type III Non-Functionally Integrated 509(| aj(s) Supporting Orga | nizations (continu | <u>ed)</u> | |
|-----------|---|-------------------------------|---------------------------------------|------------|---|
| Secti | on D - Distributions | | | | Current Year |
| _1_ | Amounts paid to supported organizations to accomplish exer | mpt purposes | | 1 | |
| 2 | Amounts paid to perform activity that directly furthers exemp | t purposes of supported | | | |
| | organizations, in excess of income from activity | | | 2 | |
| 3 | Administrative expenses paid to accomplish exempt purpose | es of supported organizations | 3 | 3 | |
| 4 | Amounts paid to acquire exempt-use assets | | | 4 | |
| 5 | Qualified set-aside amounts (prior IRS approval required - pro | ovide details in Part VI) | | 5 | |
| 6 | Other distributions (describe in Part VI). See instructions. | | | 6 | |
| 7 | Total annual distributions. Add lines 1 through 6. | | | 7 | |
| 8 | Distributions to attentive supported organizations to which the | ne organization is responsive | | | |
| | (provide details in Part VI). See instructions. | | | 8 | |
| 9 | Distributable amount for 2020 from Section C, line 6 | | | 9 | |
| 10 | D Line 8 amount divided by line 9 amount | | | | |
| Secti | on E - Distribution Allocations (see instructions) | (i) Excess Distributions | (ii) Underdistribution Pre-2020 | s | (iii) Distributable Amount for 2020 |
| _1_ | Distributable amount for 2020 from Section C, line 6 | | | | |
| 2 | Underdistributions, if any, for years prior to 2020 (reason- | | | | |
| | able cause required - explain in Part VI). See instructions. | | | | |
| 3 | Excess distributions carryover, if any, to 2020 | | | | |
| a | From 2015 | | | | |
| b | From 2016 | | | | |
| c | From 2017 | | | | |
| d | From 2018 | | | | |
| е | From 2019 | | | | |
| f | Total of lines 3a through 3e | | | | |
| g | Applied to underdistributions of prior years | | | | |
| <u>h</u> | Applied to 2020 distributable amount | | | | |
| <u>i</u> | Carryover from 2015 not applied (see instructions) | | | | |
| <u>i_</u> | Remainder. Subtract lines 3g, 3h, and 3i from line 3f. | | | | |
| 4 | Distributions for 2020 from Section D, | | | | |
| | line 7: \$ | | | | |
| a | Applied to underdistributions of prior years | | | | |
| b | Applied to 2020 distributable amount | | | | |
| <u>C</u> | Remainder. Subtract lines 4a and 4b from line 4. | | | | |
| 5 | Remaining underdistributions for years prior to 2020, if | | | | |
| | any. Subtract lines 3g and 4a from line 2. For result greater | | | | |
| | than zero, explain in Part VI. See instructions. | | | | |
| 6 | Remaining underdistributions for 2020. Subtract lines 3h | | | | |
| | and 4b from line 1. For result greater than zero, explain in | | | | |
| | Part VI. See instructions. | | | | |
| 7 | Excess distributions carryover to 2021. Add lines 3j | | | | |
| | and 4c. | | | | |
| _8_ | Breakdown of line 7: | | | | |
| <u>a</u> | Excess from 2016 | | | | |
| b | Excess from 2017 | | | | |
| с | Excess from 2018 | | | | |
| <u>d</u> | Excess from 2019 | | | | |
| е | Excess from 2020 | | | | |

Schedule A (Form 990 or 990-EZ) 2020

| Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.) |
|---|
| SCHEDULE A, PART II: |
| CONTRIBUTION REVENUE APPEARING ON SCHEDULE A, PART II, LINE 1 MAY |
| DIFFER FROM THE AMOUNT APPEARING ON FORM 990, PART VIII, LINE 1H FOR |
| EACH RESPECTIVE YEAR TO ACCOUNT FOR ANY REVERSALS OF CONTRIBUTION |
| REVENUE INITIALLY RECORDED ON THE FINANCIAL STATEMENTS. |
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Schedule B

(Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service

Name of the organization

Schedule of Contributors

► Attach to Form 990, Form 990-EZ, or Form 990-PF.

► Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

Employer identification number

| PI | AYWORKS | EDUCATION ENERGIZED | 94-3251867 |
|--|--|---|---|
| Organization type (check o | ne): | | |
| Filers of: | Section: | | |
| Form 990 or 990-EZ | X 501(c)(| 3) (enter number) organization | |
| | 4947(a) | 1) nonexempt charitable trust not treated as a private foundation | |
| | 527 pol | tical organization | |
| Form 990-PF | 501(c)(3 | exempt private foundation | |
| | 4947(a) | 1) nonexempt charitable trust treated as a private foundation | |
| | 501(c)(3 |) taxable private foundation | |
| | | | |
| , 0 | , | General Rule or a Special Rule. ganization can check boxes for both the General Rule and a Special Rul | e. See instructions. |
| General Rule | | | |
| | |), 990-EZ, or 990-PF that received, during the year, contributions totaling . Complete Parts I and II. See instructions for determining a contributor's | |
| Special Rules | | | |
| sections 509(a)(1) | and 170(b)(1)(A) or, during the ye | ection 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support to the checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, war, total contributions of the greater of (1) \$5,000; or (2) 2% of the amound Parts I and II. | or 16b, and that received from |
| contributor, during | the year, total o | ection 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from a contributions of more than \$1,000 exclusively for religious, charitable, sci | ientific, |
| • | | r for the prevention of cruelty to children or animals. Complete Parts I (e contributor name and address), II, and III. | ntering |
| year, contributions is checked, enter h purpose. Don't cor | exclusively for nere the total co mplete any of th | ection 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from a religious, charitable, etc., purposes, but no such contributions totaled multiplications that were received during the year for an exclusively religious e parts unless the General Rule applies to this organization because it clions totaling \$5,000 or more during the year | ore than \$1,000. If this box s, charitable, etc., received <i>nonexclusively</i> |
| Caution: An organization th | nat isn't covered | by the General Rule and/or the Special Rules doesn't file Schedule B (Fo | orm 990, 990-EZ, or 990-PF), |

but it must answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to

LHA For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

Schedule B (Form 990, 990-EZ, or 990-PF) (2020)

Name of organization Employer identification number

PLAYWORKS EDUCATION ENERGIZED

94-3251867

| Part I | Contributors (see instructions). Use duplicate copies of Part I if additional | space is needed. | |
|------------|---|----------------------------------|---|
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 1 | | \$ | Person X Payroll |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 2 | | \$ | Person X Payroll |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 3 | | \$ 292,500. | Person X Payroll |
| (a) | (b) | (c) | (d) |
| No4_ | Name, address, and ZIP + 4 | Total contributions \$ 290,000. | Person X Payroll |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 5 | | \$ 270,000. | Person X Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 6 | | \$\$ | Person X Payroll Noncash (Complete Part II for noncash contributions.) |

Name of organization Employer identification number

PLAYWORKS EDUCATION ENERGIZED

94-3251867

| Part I | Contributors (see instructions). Use duplicate copies of Part I if additional | al space is needed. | |
|------------|---|----------------------------|--|
| (a) | (b) | (c) | (d) |
| | Name, address, and ZIP + 4 | \$ 250,000. | Person X Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 8_ | | \$ 250,000. | Person X Payroll |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 9 | | \$ 1,529,727. | Person X Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) | (b) | (c) | (d) |
| | Name, address, and ZIP + 4 | \$ 1,270,788. | Person X Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| | | \$ | Person Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| | | \$ | Person Payroll Noncash (Complete Part II for noncash contributions.) |

Name of organization Employer identification number

PLAYWORKS EDUCATION ENERGIZED

94-3251867

| Part II | Noncash Property (see instructions). Use duplicate copies of Part | t II if additional space is needed. | |
|------------------------------|---|---|----------------------|
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| | | \$ | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| | | \$ | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| | | \$ | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| | | \$ | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| | | \$ | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| | | \$ | |

Name of organization **Employer identification number** PLAYWORKS EDUCATION ENERGIZED 94-3251867 Part III Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this info. once.) Use duplicate copies of Part III if additional space is needed. (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

▶ Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

▶ Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Open to Public Inspection

Name of the organization

PLAYWORKS EDUCATION ENERGIZED

Employer identification number 94-3251867

| Pai | organizations Maintaining Donor Advised organization answered "Yes" on Form 990, Part IV, line | | or Accounts. Complete if the |
|-----|--|--|--|
| | organization answered Tes On Form 990, Part IV, line | (a) Donor advised funds | (b) Funds and other accounts |
| 1 | Total number at end of year | | |
| 2 | Aggregate value of contributions to (during year) | | |
| 3 | Aggregate value of grants from (during year) | | |
| 4 | Aggregate value at end of year | | |
| 5 | Did the organization inform all donors and donor advisors in w | | sed funds |
| | are the organization's property, subject to the organization's e | exclusive legal control? | Yes No |
| 6 | Did the organization inform all grantees, donors, and donor ad | | |
| | for charitable purposes and not for the benefit of the donor or | donor advisor, or for any other purpose | conferring |
| | impermissible private benefit? | | Yes No |
| Pai | t II Conservation Easements. Complete if the org | anization answered "Yes" on Form 990, | Part IV, line 7. |
| 1 | Purpose(s) of conservation easements held by the organization | n (check all that apply). | |
| | Preservation of land for public use (for example, recreat | ion or education) Preservation o | f a historically important land area |
| | Protection of natural habitat | Preservation o | f a certified historic structure |
| | Preservation of open space | | |
| 2 | Complete lines 2a through 2d if the organization held a qualifi | ed conservation contribution in the form | of a conservation easement on the last |
| | day of the tax year. | | Held at the End of the Tax Year |
| а | Total number of conservation easements | | 2a |
| b | Total acreage restricted by conservation easements | | 2b |
| С | Number of conservation easements on a certified historic stru | cture included in (a) | 2c |
| d | Number of conservation easements included in (c) acquired a | fter 7/25/06, and not on a historic struct | ure |
| | listed in the National Register | | 2d |
| 3 | Number of conservation easements modified, transferred, rele | eased, extinguished, or terminated by the | e organization during the tax |
| | year ▶ | | |
| 4 | Number of states where property subject to conservation ease | ement is located | |
| 5 | Does the organization have a written policy regarding the peri | | |
| | violations, and enforcement of the conservation easements it | | |
| 6 | Staff and volunteer hours devoted to monitoring, inspecting, h | nandling of violations, and enforcing con | servation easements during the year |
| | | | |
| 7 | Amount of expenses incurred in monitoring, inspecting, handle | ing of violations, and enforcing conserva | ition easements during the year |
| _ | \$ | | (1) (1) (2) (3) |
| 8 | Does each conservation easement reported on line 2(d) above | • | |
| | and section 170(h)(4)(B)(ii)? | | |
| 9 | In Part XIII, describe how the organization reports conservation | • | |
| | balance sheet, and include, if applicable, the text of the footne | ote to the organization's financial statem | ents that describes the |
| Pai | organization's accounting for conservation easements. † III Organizations Maintaining Collections of | Art Historical Treasures or O | ther Similar Assets |
| · u | Complete if the organization answered "Yes" on Form | | and Chimai Addeto. |
| 10 | If the organization elected, as permitted under FASB ASC 958 | | and balance about works |
| Id | | • | |
| | of art, historical treasures, or other similar assets held for pub service, provide in Part XIII the text of the footnote to its finan- | | • |
| h | If the organization elected, as permitted under FASB ASC 958 | | |
| b | art, historical treasures, or other similar assets held for public | | |
| | provide the following amounts relating to these items: | exhibition, education, or research in furt | nerance of public service, |
| | (i) Revenue included on Form 990, Part VIII, line 1 | | • \$ |
| | | | |
| 2 | If the organization received or held works of art, historical trea | | |
| ~ | the following amounts required to be reported under FASB AS | | ga, provido |
| а | Revenue included on Form 990, Part VIII, line 1 | _ | > \$ |
| | | | L . |
| | For Paperwork Reduction Act Notice, see the Instructions | | Schedule D (Form 990) 2020 |

032051 12-01-20

Schedule D (Form 990) 2020

e Other

40,933.

d Equipment

Total. Add lines 1a through 1e. (Column (d) must equal Form 990. Part X, column (B), line 10c.)

40,933.

| Schedule D (Form 990) 2020 PLAYWORKS EI | OUCATION ENER | GIZED | 94-3251867 Page 3 |
|--|--------------------------|--|-----------------------------|
| Part VII Investments - Other Securities. | | | <u> </u> |
| Complete if the organization answered "Yes" of | | | |
| (a) Description of security or category (including name of security) | (b) Book value | (c) Method of valuation: Cost | or end-or-year market value |
| 1) Financial derivatives | | | |
| 2) Closely held equity interests | | | |
| 3) Other | | | |
| (A) | | | |
| (B) | | | |
| (C) | | | |
| (D) | | | |
| (E) | | | |
| (F) | | | |
| (G) | | | |
| (H) | | | |
| otal. (Col. (b) must equal Form 990, Part X, col. (B) line 12.) Part VIII Investments - Program Related. | | | |
| | F 000 D-+ IV I' | 11 - O F 000 B V F 10 | |
| Complete if the organization answered "Yes" of (a) Description of investment | (b) Book value | (c) Method of valuation: Cost | |
| | (b) DOOK VAIGE | (c) Method of Valuation. Cost | or end-or-year market value |
| (1) | | | |
| (2) | | | |
| (3) | | | |
| (4) | | | |
| (5) | | | |
| (6) | | | |
| (7) | | | |
| (8) | | | |
| (9) | | | |
| otal. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) | | | |
| | on Form 000 Port IV line | 11d Soc Form 000 Dort V line 15 | |
| Complete if the organization answered "Yes" o | Description | Tru. See Form 990, Part A, line 15 | (b) Book value |
| | ocacription . | | (b) Book value |
| (1) (2) | | | |
| (3) | | | |
| (4) | | | |
| (5) | | | |
| (6) | | | |
| (7) | | | |
| (8) | | | |
| (9) | | | |
| otal. (Column (b) must equal Form 990, Part X, col. (B) line Part X Other Liabilities. | 15.) | | ▶ |
| Complete if the organization answered "Yes" of | on Form 990 Part IV line | 11e or 11f See Form 990 Part X | ine 25 |
| (a) Description of liability | Jiii 555, i ait iv, iiie | 1.10 57 111. 000 1 01111 000, 1 att A, 1 | (b) Book value |
| (1) Federal income taxes | | | (-, 2001, 10.00 |
| (2) DEFERRED RENT LIABILITY | | | 2,536 |
| (3) | | | , |
| (4) | | | |

(1) Federal income taxes
(2) DEFERRED RENT LIABILITY
(3)
(4)
(5)
(6)
(7)
(8)
(9)

Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)

2,536.

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII ... X

Schedule D (Form 990) 2020

| | nue ner Audited Einensiel Ste | | lavanua nar Dai | | JZJIOO7 Page ¬ | | |
|---|---|----------------------|--|--------------|-------------------------|--|--|
| | nue per Audited Financial Sta | | evenue per Re | urn. | | | |
| | nswered "Yes" on Form 990, Part IV, lin | ne 12a. | | 1 | 17,613,522. | | |
| 1 Total revenue, gains, and other suppo | · | | | 1 | 17,013,322. | | |
| | Amounts included on line 1 but not on Form 990, Part VIII, line 12: Net unrealized gains (losses) on investments | | | | | | |
| | | | 194,048. | | | | |
| | | | 134,040. | | | | |
| | | | | | | | |
| | | • | | 0. | 10/ 0/9 | | |
| | | | | 2e | 194,048. 17,419,474. | | |
| | VIII line 40 lead and line 4. | | | 3 | 1/,41/,414. | | |
| 4 Amounts included on Form 990, Part | | 1 4-1 | | | | | |
| | Form 990, Part VIII, line 7b | | -20,893. | | | | |
| | | 4b | -20,093. | _ | 20 002 | | |
| | | | | 4c | -20,893. 17,398,581. | | |
| 5 Total revenue. Add lines 3 and 4c. (T) Part XII Reconciliation of Exper | his must equal Form 990. Part I. line 12 | otomonto With | Evnoncos nor B | 5 | | | |
| | | | Expenses per n | etui | 11. | | |
| | nswered "Yes" on Form 990, Part IV, lin | | | _ | 15,969,572. | | |
| | d financial statements | | | 1 | 15,909,572. | | |
| 2 Amounts included on line 1 but not or | | ا م ا | 104 049 | | | | |
| | | | 194,048. | | | | |
| | | | | | | | |
| | | | 20 002 | | | | |
| , | | | 20,893. | | 214 041 | | |
| | | | | 2e | 214,941. 15,754,631. | | |
| | | | | 3 | 15,/54,631. | | |
| 4 Amounts included on Form 990, Part | | 1.1 | | | | | |
| | Form 990, Part VIII, line 7b | | | | | | |
| | | 4b | | _ | 0 | | |
| | | | | 4c | 0. | | |
| 5 Total expenses. Add lines 3 and 4c. (| This must equal Form 990, Part I, line 1 | 18.) | | 5 | 15,754,631. | | |
| Part XIII Supplemental Informat | | | | | | | |
| Provide the descriptions required for Part II, | | | | Part : | X, line 2; Part XI, | | |
| lines 2d and 4b; and Part XII, lines 2d and 4 | b. Also complete this part to provide a | ny additional inform | ation. | | | | |
| | | | | | | | |
| | | | | | | | |
| PART X, LINE 2: | | | | | | | |
| DIAVMODIZO BOLLOMO MILE | CUITORI INEC OR MUR R | 7 CD 7 CC MO | DTC 740 EO | D 7. | CCOTINITATO | | |
| PLAYWORKS FOLLOWS THE | GUIDELINES OF THE F. | ASB ASC TO | PIC /40 FO. | K A | CCOUNTING | | |
| DOD IINGEDMATNIMY TNI TNIC | OME BAYES AS OF T | | 21 775 202 | Λ. | MANTA CIEMENIII | | |
| FOR UNCERTAINTY IN INC | OME TAXES. AS OF U | UNE 30, 20 | ZI AND ZUZ | υ, . | MANAGEMENT. | | |
| | AND DOCUMENTONIC AND CO. | NGT 11DED - M11 | 3 m DI 3377.70D: | | D | | |
| EVALUATED PLAYWORKS' T | AX POSITIONS AND CO. | NCLUDED TH | AT PLAYWOR. | KS . | HAD | | |
| WATER THE THE MAY DYD | NADE CENTER AND HAG | | NOTED TO A TOTAL | 3 3 <i>7</i> | DOGTETONG | | |
| MAINTAINED ITS TAX EXE | MPT STATUS AND HAS | TAKEN NO U | NCERTAIN T | AX | POSITIONS | | |
| MILLE DECLIEDE AD THEM | | ama mparpama | ###################################### | | 370 | | |
| THAT REQUIRE ADJUSTMEN | T TO THE FINANCIAL | STATEMENTS | . THEREFO | KĽ, | NO | | |
| DDOMEST ON OR THE TOWN | , non thigolin maying | 3.0 DDD:: -:- | OLIDED TY | m | | | |
| PROVISION OR LIABILITY | FOR INCOME TAXES H. | AS BEEN IN | CTODED IN | THE | FINANCIAL | | |
| STATEMENTS. | | | | | | | |

PART XI, LINE 4B - OTHER ADJUSTMENTS:

FUNDRAISING EVENT EXPENSES

-20,893.

SCHEDULE G

Department of the Treasury Internal Revenue Service

(Form 990 or 990-EZ)

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2020

Open to Public Inspection

Name of the organization

PLAYWORKS EDUCATION ENERGIZED

Employer identification number

94-3251867

| | 6. Complete if the organization answ | ered "Y | es" or | n Form 990, Part IV, I | ine 17. Form 990-EZ | filers are not | | | | |
|---|--|----------------|--------------|------------------------|-------------------------------------|----------------------------------|--|--|--|--|
| required to complete this pa | art. | | | | | | | | | |
| 1 Indicate whether the organization ra | | | | | | | | | | |
| a X Mail solicitations | | | - | overnment grants | | | | | | |
| b X Internet and email solicitation | | | _ | • | | | | | | |
| c Phone solicitations | g X Specia | ıl fundra | ising | events | | | | | | |
| d X In-person solicitations | | | | | | | | | | |
| 2 a Did the organization have a written | 2 a Did the organization have a written or oral agreement with any individual (including officers, directors, trustees, or | | | | | | | | | |
| key employees listed in Form 990, | Part VII) or entity in connection with p | orofessi | onal fu | undraising services? | X Yes | No | | | | |
| b If "Yes," list the 10 highest paid inc | lividuals or entities (fundraisers) pursu | uant to | agreei | ments under which th | ne fundraiser is to be |) | | | | |
| compensated at least \$5,000 by th | e organization. | | | | | | | | | |
| | | T | | | () A | | | | | |
| (i) Name and address of individual | (SEX A publication | (iii) fundr | Did aiser | (iv) Gross receipts | (v) Amount paid to (or retained by) | (vi) Amount paid | | | | |
| or entity (fundraiser) | (ii) Activity | have c | trol of | from activity | fundraiser | to (or retained by) organization | | | | |
| | | contrib | | | listed in col. (i) | | | | | |
| PAGE CONSULTING LLC - 3 | L | Yes | No | | 44.050 | | | | | |
| CRANSTON ST., JAMAICA PLAIN, | FUNDRAISING CONSULTING | | Х | 0. | 14,250. | -14,250. | | | | |
| DETROIT PHILANTHROPY LLC - | L | | | | | | | | | |
| 1420 WASHINGTON BLVD, STE. | FUNDRAISING CONSULTING | _ | Х | 0. | 11,250. | -11,250. | | | | |
| GROUNDED - 226 W. MT. | | | | _ | | | | | | |
| PLEASANT AVE, PHILADELPHIA, | FUNDRAISING CONSULTING | _ | Х | 0. | 5,000. | -5,000. | | | | |
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| | | | | | | | | | | |
| Total | | | <u> </u> | | 30,500. | | | | | |
| 3 List all states in which the organizat | ion is registered or licensed to solicit | contrib | utions | or has been notified | it is exempt from reg | gistration | | | | |
| or licensing. | | | | | | | | | | |
| AK,AL,AR,AZ,CA,CO,CT, | | | | IA,MD,ME,MI | ,MN,MO,MS, | NC, ND, NH | | | | |
| NJ,NM,NY,OH,OK,OR,PA | RI,SC,TN,UT,VA,WA, | WI,W | <u>V</u> | | | | | | | |
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032081 11-25-20

Schedule G (Form 990 or 990-EZ) 2020

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

SEE PART IV FOR CONTINUATIONS

Fundraising Events. Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000. (a) Event #1 (b) Event #2 (c) Other events (d) Total events GET IN THE (add col. (a) through GAME 110 col. (c)) (event type) (event type) (total number) 8,972. 59,536. 68,508. 1 Gross receipts 29,804 29,804. 2 Less: Contributions 29,732. 8,972. 38,704. **3** Gross income (line 1 minus line 2) 4 Cash prizes 5 Noncash prizes 144. 144. Direct Expenses 1,800. 1,800. 6 Rent/facility costs 1,067. 1,067. 7 Food and beverages 8 Entertainment 7,378. 10,504. 17,882. Other direct expenses 20,893. **10** Direct expense summary. Add lines 4 through 9 in column (d) 17,811. 11 Net income summary. Subtract line 10 from line 3, column (d) Part III Gaming. Complete if the organization answered "Yes" on Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a. (b) Pull tabs/instant (d) Total gaming (add (c) Other gaming (a) Bingo Revenue bingo/progressive bingo col. (a) through col. (c)) Gross revenue 2 Cash prizes Direct Expenses Noncash prizes Rent/facility costs Other direct expenses Yes Yes Yes 6 Volunteer labor No 7 Direct expense summary. Add lines 2 through 5 in column (d) 8 Net gaming income summary. Subtract line 7 from line 1, column (d) **9** Enter the state(s) in which the organization conducts gaming activities: a Is the organization licensed to conduct gaming activities in each of these states? **b** If "No," explain: _ 10a Were any of the organization's gaming licenses revoked, suspended, or terminated during the tax year? **b** If "Yes," explain:

Schedule G (Form 990 or 990-EZ) 2020

032082 11-25-20

| Sch | edule G (Form 990 or 990-EZ) 2020 PLAYWORKS EDUCATION ENERGIZED 94-3 | 0 Z O T O O | Page 3 |
|-----------|--|------------------|------------|
| 11 | Does the organization conduct gaming activities with nonmembers? | Yes | ☐ No |
| | Is the organization a grantor, beneficiary or trustee of a trust, or a member of a partnership or other entity formed | | |
| | to administer charitable gaming? | Yes | ☐ No |
| 13 | Indicate the percentage of gaming activity conducted in: | | |
| а | The organization's facility | 13a | % |
| | An outside facility | 13b | % |
| | Enter the name and address of the person who prepares the organization's gaming/special events books and records: | | |
| | Name | | |
| | Address | | |
| 15a | Does the organization have a contract with a third party from whom the organization receives gaming revenue? | Yes | ☐ No |
| b | olf "Yes," enter the amount of gaming revenue received by the organization > \$ and the amount | | |
| | of gaming revenue retained by the third party > \$ | | |
| c | If "Yes," enter name and address of the third party: | | |
| | Name | | |
| | Address > | | |
| 16 | Gaming manager information: | | |
| | | | |
| | Name | | |
| | Gaming manager compensation \$ | | |
| | Description of convices provided | | |
| | Description of services provided | | |
| | | | |
| | | | |
| | Director/officer Employee Independent contractor | | |
| 17 | Mandaton, distributions | | |
| | Mandatory distributions: | | |
| a | Is the organization required under state law to make charitable distributions from the gaming proceeds to | Yes | □ No |
| L | retain the state gaming license? Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the | 163 | 140 |
| L | organization's own exempt activities during the tax year > \$ | | |
| Pa | rt IV Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) and (v); and Part I, line 2b, columns (iii) and (v); a | t III lines 0 | 9h 10h |
| | 15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instructions. | t III, III 163 3 | , 90, 100, |
| sc | HEDULE G, PART I, LINE 2B, LIST OF TEN HIGHEST PAID FUNDRAISERS | ; : | |
| | | | |
| |) NAME OF BUNDDATGED. DAGE CONGULETING IT C | | |
| <u>(I</u> |) NAME OF FUNDRAISER: PAGE CONSULTING LLC | | |
| <u>(I</u> |) ADDRESS OF FUNDRAISER: 3 CRANSTON ST., JAMAICA PLAIN, MA 021 | .30 | |
| | | | |
| (I |) NAME OF FUNDRAISER: DETROIT PHILANTHROPY LLC | | |
| <u>`</u> | , , , , , , , , , , , , , , , , , , , | | |
| | | | |
| <u>14</u> | 20 WASHINGTON BLVD, STE. 301, DETROIT, MI 48226 | | |

SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

► Complete if the organization answered "Yes" on Form 990, Part IV, line 23. Attach to Form 990. ► Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public

OMB No. 1545-0047

Inspection

Internal Revenue Service Name of the organization

Department of the Treasury

PLAYWORKS EDUCATION ENERGIZED

Employer identification number 94-3251867 Part I Questions Regarding Compensation

| | | | Yes | No |
|------------|--|----|-----|----------|
| 1 a | Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, | | | |
| | Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. | | | |
| | First-class or charter travel Housing allowance or residence for personal use | | | |
| | Travel for companions Payments for business use of personal residence | | | |
| | Tax indemnification and gross-up payments Health or social club dues or initiation fees | | | |
| | Discretionary spending account Personal services (such as maid, chauffeur, chef) | | | |
| | | | | |
| b | If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or | | | |
| | reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain | 1b | | |
| 2 | Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, | | | |
| | trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a? | 2 | | |
| | | | | |
| 3 | Indicate which, if any, of the following the organization used to establish the compensation of the organization's | | | |
| | CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to | | | |
| | establish compensation of the CEO/Executive Director, but explain in Part III. | | | |
| | Compensation committee Written employment contract | | | |
| | Independent compensation consultant X Compensation survey or study | | | |
| | X Approval by the board or compensation committee | | | |
| | | | | |
| 4 | During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing | | | |
| | organization or a related organization: | | | |
| а | Receive a severance payment or change-of-control payment? | 4a | | X |
| b | Participate in or receive payment from a supplemental nonqualified retirement plan? | 4b | | |
| С | Participate in or receive payment from an equity-based compensation arrangement? | 4c | | X |
| | If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III. | | | |
| | | | | |
| | Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9. | | | |
| 5 | For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation | | | |
| | contingent on the revenues of: | | | |
| а | The organization? | 5a | | <u>X</u> |
| b | Any related organization? | 5b | | X |
| | If "Yes" on line 5a or 5b, describe in Part III. | | | |
| 6 | For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation | | | |
| | contingent on the net earnings of: | | | |
| | The organization? | 6a | | <u>X</u> |
| b | Any related organization? | 6b | | Х |
| | If "Yes" on line 6a or 6b, describe in Part III. | | | |
| 7 | For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments | | | |
| | not described on lines 5 and 6? If "Yes," describe in Part III | 7 | | <u>X</u> |
| 8 | Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the | | | |
| | initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III | 8 | | <u>X</u> |
| 9 | If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in | | | |
| | Regulations section 53.4958-6(c)? | 9 | | |

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2020

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

| (A) Name and Title | | (B) Breakdown of W-2 and/or 1099-MISC compensation | | | (C) Retirement and other deferred | (D) Nontaxable benefits | (E) Total of columns (B)(i)-(D) | (F) Compensation in column (B) |
|-------------------------|------|--|-------------------------------------|---|-----------------------------------|-------------------------|------------------------------------|---|
| | | (i) Base compensation | (ii) Bonus & incentive compensation | (iii) Other reportable compensation | compensation | Derients | (6)(1)-(0) | reported as deferred on prior Form 990 |
| (1) ELIZABETH CUSHING | (i) | 196,343. | 0. | 0. | 0. | 7,999. | 204,342. | 0. |
| CEO | (ii) | 0. | 0. | 0. | 0. | 0. | 0. | 0. |
| (2) COSTA JOHN | (i) | 170,948. | 0. | 0. | 0. | 977. | | 0. |
| CHIEF FINANCIAL OFFICER | (ii) | 0. | 0. | 0. | 0. | 0. | 0. | 0. |
| | (i) | | | | | | | |
| | (ii) | | | | | | | |
| | (i) | | | | | | | |
| | (ii) | | | | | | | |
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| | (ii) | | | | | | | |
| | (i) | | | | | | | |
| | (ii) | | | | | | | |

| Part III Supplemental Information |
|--|
| Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information. |
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SCHEDULE 0

(Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ Complete to provide information for responses to specific questions on

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.

► Attach to Form 990 or 990-EZ.

► Go to www.irs.gov/Form990 for the latest information.

2020 Open to Public Inspection

OMB No. 1545-0047

Name of the organization

PLAYWORKS EDUCATION ENERGIZED

Employer identification number 94-3251867

| FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION: |
|--|
| ACTIVITY AND SAFE, HEALTHY PLAY. |
| |
| FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS: |
| DEVELOPMENTAL SPORTS LEAGUES SUCH AS BASKETBALL, VOLLEYBALL, SOCCER, |
| AND OTHERS; (V) IMPLEMENT A YOUTH LEADERSHIP PROGRAM AT SELECT SITES, |
| AND (VI) EMPLOY PLAY AS A TOOL FOR GENERATING MORE COMMUNITY AND FAMILY |
| INVOLVEMENT. |
| |
| PLAYWORKS CREATED A PLACE ON THE PLAYGROUND FOR OVER 102,000 CHILDREN |
| TO BE ACTIVE, FEEL INCLUDED, AND BUILD VALUABLE SOCIAL AND EMOTIONAL |
| SKILLS. |
| |
| FORM 990, PART VI, SECTION A, LINE 3: |
| EFFECTIVE APRIL 2020, COSTA JOHN FULFILLED THE ROLE OF CHIEF FINANCIAL |
| OFFICER IN A CONTRACTOR CAPACITY. TOTAL CALENDAR YEAR 2020 COMPENSATION |
| PAYMENTS MADE TO COSTA JOHN IN EXCHANGE FOR THESE SERVICES TOTALED |
| \$113,664; TOTAL FISCAL YEAR (JULY 1ST, 2020 - JUNE 30, 2021) COMPENSATION |
| PAYMENTS MADE TO COSTA JOHN IN EXCHANGE FOR THESE SERVICES TOTALED |
| \$156,057. |
| |
| FORM 990, PART VI, SECTION B, LINE 11B: |
| THE FORM 990 IS PREPARED BY AN INDEPENDENT ACCOUNTING FIRM IN CONJUNCTION |
| WITH THE ORGANIZATION'S FINANCE AND ACCOUNTING DEPARTMENT. A DRAFT FORM |
| 990 IS THEN REVIEWED BY THE CONTROLLER AND CEO; ADJUSTMENTS ARE MADE, AS |
| NECESSARY. THE COMPLETE FORM 990 IS THEN PROVIDED TO ALL MEMBERS OF THE |

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990 or 990-EZ) 2020

Name of the organization PLAYWORKS EDUCATION ENERGIZED

Employer identification number 94-3251867

GOVERNING BODY PRIOR TO FILING WITH THE INTERNAL REVENUE SERVICE.

FORM 990, PART VI, SECTION B, LINE 12C:

ALL OFFICERS, DIRECTORS, AND KEY EMPLOYEES ARE REQUIRED TO DISCLOSE/UPDATE
ANNUALLY INFORMATION REGARDING THEIR INTERESTS AND THOSE OF THEIR FAMILY
MEMBERS THAT COULD GIVE RISE TO CONFLICTS OF INTEREST. FOR DISCLOSURES OF
INTERESTS FROM BOARD MEMBERS WHICH COULD GIVE RISE TO CONFLICTS, THE BOARD
EXECUTIVE COMMITTEE DETERMINES WHETHER A CONFLICT OF INTEREST EXISTS. IF A
CONFLICT IS DETERMINED TO EXIST, THE FULL BOARD SHALL VOTE TO AUTHORIZE OR
REJECT THE TRANSACTION OR TAKE ANY OTHER ACTION DEEMED NECESSARY TO ADDRESS
THE CONFLICT AND PROTECT PLAYWORKS' BEST INTERESTS. A BOARD MEMBER SHALL
NOT PARTICIPATE IN ANY DISCUSSION OR DEBATE OF THE BOARD OF DIRECTORS (OR
OF ANY COMMITTEE OR SUBCOMMITTEE THEREOF), IN WHICH THE SUBJECT OF
DISCUSSION IS A CONTRACT, TRANSACTION, OR SITUATION IN WHICH HE OR SHE MAY
HAVE A PERCEIVED OR ACTUAL CONFLICT OF INTEREST. HOWEVER, THE INTERESTED
BOARD MEMBER MAY BE PRESENT TO PROVIDE CLARIFYING INFORMATION IN SUCH A
DISCUSSION OR DEBATE UNLESS OBJECTED TO BY ANY PRESENT BOARD MEMBER.

FOR DISCLOSURES OF INTERESTS FROM STAFF MEMBERS, DISINTERESTED MANAGEMENT

STAFF MEMBERS DETERMINE WHETHER A CONFLICT OF INTEREST EXISTS AND, IF SO,

TAKE WHATEVER ACTION IS DEEMED NECESSARY TO ADDRESS THE CONFLICT AND

PROTECT PLAYWORKS' BEST INTERESTS. A STAFF MEMBER SHALL NOT PARTICIPATE IN

ANY DISCUSSION OR DEBATE IN WHICH THE SUBJECT OF DISCUSSION IS A CONTRACT,

TRANSACTION, OR SITUATION IN WHICH THAT INDIVIDUAL MAY HAVE A PERCEIVED OR

ACTUAL CONFLICT OF INTEREST. HOWEVER, THE STAFF MEMBER MAY BE PRESENT MAY

BE PRESENT TO PROVIDE CLARIFYING INFORMATION IN SUCH A DISCUSSION OR DEBATE

UNLESS OBJECTED TO BY ANY PERSON PRESENT.

| PLAYWORKS EDUCATION ENERGIZED | 94-3251867 | | | | | |
|---|------------------------|--|--|--|--|--|
| FORM 990, PART VI, SECTION B, LINE 15: | | | | | | |
| SALARIES FOR ALL OFFICERS AND KEY EMPLOYEES ARE REVIEWED R | EGULARLY BY THE | | | | | |
| BOARD OF DIRECTORS, WITH THE GOAL OF SETTING COMPETITIVE C | OMPENSATION FOR | | | | | |
| ALL STAFF. SALARY SURVEYS AND PUBLICLY AVAILABLE COMPENSATION INFORMATION | | | | | | |
| FOR SIMILARLY SITUATED EMPLOYEES ARE UTILIZED TO BENCHMARK | COMPETITIVE | | | | | |
| COMPENSATION FOR EACH OF THE OFFICERS AND KEY EMPLOYEES. | | | | | | |
| | | | | | | |
| FORM 990, PART VI, LINE 17, LIST OF STATES RECEIVING COPY | OF FORM 990: | | | | | |
| AK,AL,AR,AZ,CA,CO,CT,DC,FL,GA,HI,IL,IN,KS,KY,MA,MD,ME,MI,M | IN, MO, MS, NC, ND, NH | | | | | |
| NJ,NM,NY,OH,OK,OR,PA,RI,SC,TN,UT,VA,WA,WI,WV | | | | | | |
| | | | | | | |
| FORM 990, PART VI, SECTION C, LINE 19: | | | | | | |
| THE ORGANIZATION'S GOVERNING DOCUMENTS, CONFLICT OF INTERE | ST POLICY, AND | | | | | |
| FINANCIAL STATEMENTS ARE MADE AVAILABLE TO THE PUBLIC UPON | REQUEST. | | | | | |
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